

District of Columbia Public Charter School Board FY2019

Agency District of Columbia Public Charter School Board

Agency Code GB0

Fiscal Year 2019

Mission The D.C. Public Charter School Board's (PCSB) mission is to provide quality public school options for DC students, families, and communities by conducting a comprehensive application review process, providing effective oversight of and meaningful support to DC public charter schools, and by actively engaging key stakeholders.

2019 Strategic Objectives

Objective Number	Strategic Objective
1	Increase community engagement and parent education about school quality.
2	Promote increased school academic quality through improved oversight.
3	Ensure charter schools fulfill their roles as public schools serving all students.
4	Improve fiscal and compliance oversight.

2019 Key Performance Indicators

Measure	Directionality	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Target
1 - Increase community engagement and parent education about school quality. (5 Measures)					
Number of PMF Parent Guides distributed	Up is Better	5500	11,000	5600	6000
Percent of charter school data available on www.dcpccb.org, compared to SY2015-2016	Up is Better	-85%	17%	15%	10%
Number of meetings with key city officials	Up is Better	Not Available	13	13	12
Number of Task Force Meetings PCSB attended	Up is Better	Not Available	42	42	20
Percent Increase in Social Media Followers	Up is Better	Not Available	Not Available	41%	10%
2 - Promote increased school academic quality through improved oversight. (3 Measures)					
Number of charter LEAs receiving 5, 10 or 15 year reviews	Up is Better	10	4	18	14
Number of Tier 1 charter LEAs with announced plans to expand or replicate	Up is Better	6	4	1	2
Number of qualitative site review reports	Up is Better	15	47	19	15
3 - Ensure charter schools fulfill their roles as public schools serving all students. (3 Measures)					

Measure	Directionality	FY 2016 Actual	FY 2017 Actual	FY 2018 Actual	FY 2019 Target
Reduction in expulsion rate for the five schools that had the highest expulsion rate in the previous school year	Up is Better	Not Available	15%	61%	10%
Number of charter school campuses receiving an out-of-compliance warning from our Board for violating our Data Submission Policy	Down is Better	Not Available	6	8	3
Number of adult education focused meetings (eg. Board-to-Board meetings, workshops)	Up is Better	Not Available	7	8	2
4 - Improve fiscal and compliance oversight. (3 Measures)					
Number of Financial Audit Reports issued	Up is Better	1	1	45	1
Number of charter LEAs with weak financials receiving enhanced fiscal oversight from PCSB	Up is Better	8	12	15	4
Number of charter LEAs whose fiscal health improved as a result of oversight efforts	Up is Better	7	8	3	4

2019 Operations

Operations Header	Operations Title	Operations Description	Type of Operations
1 - Increase community engagement and parent education about school quality. (2 Activities)			
AGENCY MANAGEMENT PROGRAM	Share resources and best practices with external groups	Maintain transparency with parents and stakeholders.	Daily Service
AGENCY MANAGEMENT PROGRAM	Manage relationships with key groups and constituencies	Manage relationships with community members and stakeholders in order to increase awareness about public charter schools and continue to improve education throughout the district.	Daily Service
2 - Promote increased school academic quality through improved oversight. (2 Activities)			
AGENCY MANAGEMENT PROGRAM	Oversee all charter schools	Provide oversight to charter schools through reviews and our Performance Management Framework (PMF).	Daily Service
AGENCY MANAGEMENT PROGRAM	Provide strong supports to schools	Provide strong supports to schools in the areas of data, communications, new school launch and student support.	Daily Service
3 - Ensure charter schools fulfill their roles as public schools serving all students. (2 Activities)			
	Monitor each school's attendance and discipline	Improve key measures of equity through the use of data.	Daily Service

Operations Header	Operations Title	Operations Description	Type of Operations
AGENCY MANAGEMENT PROGRAM			
AGENCY MANAGEMENT PROGRAM	Oversee adult charter schools	Ensure adult charter schools are providing quality options to students by providing strong oversight in the form of student data validation, our Adult Performance Management Framework (PMF) and charter reviews.	Daily Service
4 - Improve fiscal and compliance oversight. (1 Activity)			
AGENCY MANAGEMENT PROGRAM	Monitor each school's finances	Provide strong financial oversight to schools in an effort to improve and maintain charter school's financial health.	Daily Service

2019 Workload Measures

Measure	FY 2016	FY 2017	FY 2018
2 - Oversee all charter schools (3 Measures)			
Number of Qualitative Site Reviews	15	47	19
Number of Compliance Reviews	114	119	120
Number of school closings	1	0	2
2 - Provide strong supports to schools (2 Measures)			
Number of Public Charter School Applications Received	4	8	4
Number of School Openings (New Charters and New Campuses)	4	2	3
3 - Monitor each school's attendance and discipline (1 Measure)			
Number of Compliance Reviews	114	119	120

2019 Strategic Initiatives

Strategic Initiative Title	Strategic Initiative Description	Proposed Completion Date
Manage relationships with key groups and constituencies (2 Strategic initiatives)		
		09-30-2019

Strategic Initiative Title	Strategic Initiative Description	Proposed Completion Date
Increase awareness about public charter schools	Deliver effective communication and government relations, including promoting charter priorities, highlighting PCSB's role, liaising with community groups, and serving as a national authorizing role model	
Engage actively across the city to find citywide solutions to education issues	Coordinate with other city agencies and key groups and constituencies to increase awareness of and support for PCSB and public charter school students, and support equitable delivery of health and safety services to students.	09-30-2019
Monitor each school's attendance and discipline (1 Strategic Initiative)		
Use data transparency to reduce incidences of expulsion, long-term suspension and truancy	In FY19 PCSB will continue to collect data from schools to inform policy, provide schools with sector-level trends, and ensure compliance of the applicable law. PCSB will also provide transparency to the public and stakeholders, and identify schools that may be outliers in regards to truancy, discipline, student populations served, and disparities in performance of subgroups within a school. These data are currently being shared with schools via PCSB's dashboards.	09-30-2019
Monitor each school's finances (1 Strategic Initiative)		
Continue Efforts to improve fiscal monitoring of charter schools, publishing a Finance Audit Review report for Fiscal Year 2017 that provides clear indicators of charter school financial health	Public charter schools are required to submit annual financial audits performed by PCSB-approved independent auditors. PCSB reviews each school audit. Additionally, PCSB reviews key financial ratios of all schools it oversees, comparing these ratios with industry standards of health. In January 2011, PCSB established the Audit Management Unit (AMU) to enhance its charter school financial oversight. The AMU consists of three District agencies with responsibility for aspects of charter school finances: PCSB, the Office of the Chief Financial Officer (OCFO), and the Office of the State Superintendent of Education's (OSSE) Office of Charter School Financing and Support.	09-30-2019
Oversee adult charter schools (1 Strategic Initiative)		
Enhance Adult Education oversight	PCSB will continue to work on improving its Adult Education oversight by participating in adult education task-force meeting and improving indicators on the Adult PMF.	09-30-2019
Oversee all charter schools (1 Strategic Initiative)		
Conduct rigorous 5, 10 and 15-year reviews of DC charter schools	PCSB will complete rigorous reviews of schools in their 5th, 10th or 15th year of operation, ensuring that low-performing schools, according to our PMF, take one or more actions to improve performance or close. Rigorous reviews will include Qualitative Site Reviews (QSRs); review of academic and non-academic performance, finance, and compliance indicators; as well as assessment of performance against the goals and academic achievement expectations of a school's charter.	09-30-2019
Provide strong supports to schools (2 Strategic initiatives)		
Reduce LEA reporting burden	Assess data and document requests and implement initiatives to reduce LEA reporting burden	09-30-2019
Encourage high performing schools to replicate	Increase high-quality seats and reduce low-quality seats by attracting new operators and encouraging high performing operators to replicate with a focus on high need areas	09-30-2019
Share resources and best practices with external groups (1 Strategic Initiative)		

Strategic Initiative Title	Strategic Initiative Description	Proposed Completion Date
<p>Improve transparency around PCSB's authorizer work, by improving internal processes and increasing amounts of data on public charter school performance, equity and finances</p>	<p>PCSB plans to evaluate its processes to ensure transparency and PCSB also plans to post increasing levels of data relating to public charter school performance on its OpenData portal (www.data.dcpsb.org), including comprehensive discipline and attendance data, test score data, our performance management framework and the results of our annual FAR.</p>	<p>09-30-2019</p>