

**GOVERNMENT OF THE DISTRICT OF COLUMBIA**  
**Executive Office of Mayor Muriel Bowser**



Office of the City Administrator

January 15, 2021

Fiscal Year (FY) 2020 was an unprecedented year for all DC residents, businesses and the District Government. In March 2020—the second quarter of the fiscal year—Mayor Bowser declared a public health emergency and District government quickly pivoted to respond to the COVID-19 global health pandemic. To align with recommended social distancing and public safety guidelines, in just one day, over 60 percent of District government employees transitioned to a telework posture. In addition, many District agencies limited or temporarily ceased most in-person activities and services.

The global health emergency required the District to significantly reallocate financial and personnel resources to respond to the pandemic. With the change in operations and a substantial decrease in revenues, the District's response required all agencies to determine how to best provide services to District residents, visitors and employees, while maintaining the necessary protocols to help slow the spread of COVID-19.

As such, the global health pandemic greatly impacted some agencies' abilities to meet their FY20 key performance indicators (KPIs) and strategic initiatives established prior to its onset as agencies shifted resources to respond to COVID-19. Therefore, outcomes for KPIs and strategic initiatives reflect a shift in District priorities and efforts during this crisis. While we continue to believe strongly in performance tracking to improve District services, the data for FY20 is not fully indicative of agencies' performance and should be reviewed factoring in the unprecedented challenges encountered in FY 2020.

Sincerely,

A handwritten signature in black ink that reads 'Kevin Donahue'.

Kevin Donahue  
Interim City Administrator



# Office of Planning FY2020

**Agency** Office of Planning

**Agency Code** BDO

**Fiscal Year** 2020

**Mission** The mission of the Office of Planning (OP) is to guide development of the District of Columbia, including the preservation and revitalization of our distinctive neighborhoods, while engaging all communities.

**Summary of Services** OP performs planning for neighborhoods, corridors, districts, historic preservation, public facilities, parks and open spaces, and individual sites. In addition, OP engages in urban design, land use, and historic preservation reviews. OP also conducts historic resources research and community visioning, and manages, analyzes, maps, and disseminates spatial and US Census data.

## 2020 Accomplishments

Accomplishment	Impact on Agency	Impact on Residents
<p>OP transmitted the updated Comprehensive Plan to the Council. The Comprehensive Plan serves as a critical anchor to help the District move toward its goals based on its underlying values, which remain unchanged during unexpected and traumatic events. The policies set forth in the Comp Plan unify and align communities as well as address unprecedented circumstances such as those that related to the current COVID-19 health crisis.</p> <p>This Comp Plan proposal reflects the best analysis, policies and actions that will prepare DC to manage the change ahead with an eye toward equity, resilience and shared prosperity. OP is proud that the update was informed by the contributions of thousands of District residents. We are committed to support the adoption of this Comprehensive Plan in 2020, so that District residents will have the support necessary to seize the opportunities and tackle the challenges ahead.</p>	<p>This update reflects the best analysis, policies and actions that will prepare the District to manage future change with an eye toward equity, resilience and shared prosperity. OP is proud that the update was informed by the contributions of thousands of District residents. We are committed to do what we can to support the adoption of this Comprehensive Plan in 2020, so that District residents will have the framework in place to seize opportunities and tackle important District-wide challenges ahead.</p>	<p>The existing Comp Plan, which was enacted in 2006 and underwent a minor amendment in 2011, is more reflective of the challenges and environment of a decade ago than today. This Comp Plan Update is a critical guide for residents and stakeholders as it responds to the unprecedented dual public health and economic crisis experienced this year. Especially notable in this update, and also applicable to District residents are the valuable additions around resilience, equity, housing, and public facilities. OP made targeted adjustments to broaden language given that much of the focus of disaster-related language was placed on physical disasters and economic language did not anticipate a pandemic-driven economic downturn. OP also added new policies and actions related to ongoing monitoring, response, and recovery related to this event and recognize that in a time of crisis, while tracking and responding to immediate needs, considering the broader goals and vision of the District is challenging. Hence this Comp Plan will serve as that reminder and guide for all District residents, that we are even more equitable and resilient as a city than ever before.</p>
<p>In April 2020, Mayor Bowser launched the District Economic Recovery Team (DERT) to coordinate new programs and strategies to implement over the short-, intermediate- and long-term to support the recovery of DC's economy. Since then OP has significantly contributed to this effort and, along with our partner agencies, have identified numerous programs to stabilize our economy – including employers, workers and housing providers, and residents.</p> <p>Over the course of the health crisis, the DERT team laid the foundation for the District's equitable recovery by streamlining agency efforts into a monthly economic report. The report, led by OP, was developed in close collaboration with DMPED, DHCD, and MOPs and has been used to leverage public investment into numerous programs to stabilize the District's economy for employers, workers, housing providers and residents.</p>	<p>While the District's recovery efforts have been a major priority of OP's FY2020 workplan, OP dedicated numerous staff hours across the agency and worked closely and effectively with our partner agencies in recovery efforts.</p>	<p>COVID's impact has been disproportionate, affecting communities of color and vulnerable residents more significantly, largely due to inequities that existed long before the pandemic. The long-term recovery strategy for the District has been grounded in understanding and tackling the conditions that have led to these inequitable outcomes and has been pivotal in recalibrating our economic development priorities.</p> <ul style="list-style-type: none"> <li>• Food Access and Food Security for District Residents - For example, in September 2020, OP released the Food Access &amp; Food Security in the District of Columbia: Responding to the COVID-19 Public Health Emergency, a report presenting the current state of food security in the District. In accordance with the Coronavirus Support Emergency Amendment Act of 2020, signed into law by Mayor Bowser on May 27, 2020, this report evaluates and makes recommendations to address food access needs during and following the public health emergency. Additionally, Mayor Muriel Bowser and DMPED announced \$3 million in Neighborhood Prosperity Fund grants for four diverse projects that will support access to food, dining, and other amenities to neighborhoods in Wards 7 and 8.</li> <li>• ReOpen DC- In addition to the recovery efforts mentioned above, OP, in conjunction with the Deputy Mayor for Education and DC Health, led the development and implementation of a reopening plan review process for colleges and universities. OP helped support these institutions through the COVID-19 emergency, while also protecting the health of students, faculty, staff and the community in which they are located. This includes providing and implementing strong public health safeguards to prevent community spread.</li> <li>• Streateries- Members of OP's team were also instrumental in the development of new guidelines as part of the District's re-imagining of public space during reopening, including the buildout of "streateries" to expand outdoor dining.</li> </ul>
<p>OP modified the Housing Element of the Comprehensive Plan to reflect the District's goal of producing 36,000 new units by 2025, of which 12,000 will be affordable to low- and moderate-income households, and to address pressing issues across the housing continuum, from homelessness to homeownership. The updated Housing Element includes definitions and policies related to housing affordability and physical, economic and cultural displacement and housing for specific populations (e.g., seniors, large family households, etc.).</p>	<p>OP worked through the winter and the pandemic to ensure the Council and the public had a timely Comp Plan proposal in April. OP also established meetings with interested Councilmembers and staff to review elements and discuss the implications of a delayed Comp Plan on the Districts Housing goals.</p>	<p>Housing affordability is critical for all residents to thrive. Lower housing costs mean residents can afford to live in high opportunity areas, afford medical treatments, buy healthy foods, invest in education, and maintain a high quality of life. Over the past 10 years, the District has grown by 34,000 housing units. However, this is not enough. Our population is projected to keep growing, and to ensure the District can be a home for all residents, additional housing units must be built. The following OP programs can help move the District closer to our Housing Goals:</p> <ul style="list-style-type: none"> <li>• Historic Homeowner Grants -The District offers financial assistance to low- and moderate-income homeowners to help with the cost of repairing their historic homes. These targeted non-taxable grants are available in fifteen of the city's historic districts.</li> <li>• Inclusionary Zoning (IZ) Plus - IZ Plus is a proposed concept to expand the existing IZ requirements of the Zoning Regulations to create higher affordable housing set-aside requirements for certain map amendments.</li> <li>• Inclusionary Zoning XL (IZ XL) - IZ XL would apply to any development anticipating office use conversions to residential use. OP anticipates working closely with our partner agencies DHCD and the Zoning Administrator within DCRA, who are charged with implementation and administration of the program.</li> <li>• Alley Lot Zoning - OP recommended text amendments to alley lot regulations contained in several Subtitles of the Zoning Regulations. The amendments would streamline the text, make it more user friendly, clarify the regulations, and reconcile conflicting language. The amendments would also facilitate the conversion of appropriate tax lots to record lots, revise the alley centerline setback requirement, and allow artists operating in an alley building to stage shows or performances in their studios. The conversion of tax lots to record lots would allow development on the lots – including new housing and affordable housing.</li> </ul>

## 2020 Key Performance Indicators

Measure	Frequency	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Target	FY 2020 Quarter 1	FY 2020 Quarter 2	FY 2020 Quarter 3	FY 2020 Quarter 4	FY 2020 Actual	KPI Status	Explanation for Unmet FY 2020 Target
<b>1 - Provide data and analysis to support sound and integrated policy decisions that strengthen the District's fiscal stability, sustainability, and quality of life. (2 Measures)</b>												
Satisfaction rating given by the Director of the Capital Improvements Program re: the consistency and quality of OP's contribution	Quarterly	100%	100%	100%	90%	No applicable incidents	100%	100%	100%	100%	Met	

Measure	Frequency	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Target	FY 2020 Quarter 1	FY 2020 Quarter 2	FY 2020 Quarter 3	FY 2020 Quarter 4	FY 2020 Actual	KPI Status	Explanation for Unmet FY 2020 Target
Percent of Geographic Information Systems (GIS) and State Data customers (internal and external) who are satisfied with the maps and demographic data they received from OP staff, and that it will enable them to fulfill their role in planning the city and influencing quality neighborhood outcomes	Quarterly	96.6%	95.9%	97.8%	92%	98.6%	98%	97.5%	98.1%	98.1%	Met	
<b>2 - Catalyze improvements in the urban design, economic vitality, and livability of District neighborhoods by creating excellent, context-sensitive plans. (5 Measures)</b>												
Satisfaction rating given by head of Public Space Commission re: the consistency and quality of OP's contribution	Quarterly	100%	100%	100%	90%	100%	100%	100%	100%	100%	Met	
Percent of stakeholder requests for planning assistance fulfilled	Quarterly	97.6%	98.9%	100%	80%	100%	100%	100%	100%	100%	Met	
Percent of OP small area plans approved by the Council or other neighborhood plans supported by the relevant Advisory Neighborhood Commissions (ANCs)	Quarterly	No Applicable Incidents	100%	No Applicable Incidents	92%	No applicable incidents	No applicable incidents	No applicable incidents	No applicable incidents	No applicable incidents		
Percent of OP's neighborhood plans that receive recognition from professional associations (American Planning Association (APA), Urban Land Institute (ULI), etc.)	Annually	100%	No Applicable Incidents	No Applicable Incidents	50%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	No applicable incidents		
Percent of discretionary developments/projects initiated within neighborhood plan boundaries that are guided by OP's small area or neighborhood plans	Quarterly	100%	100%	100%	95%	No applicable incidents	No applicable incidents	100%	100%	100%	Met	
<b>3 - Increase the transparency and predictability of the planning process to better engage stakeholders and to enrich the dialogue around key planning tools and topics. (2 Measures)</b>												
Percent of customers OP engages who rate their interaction with OP as satisfactory or higher	Quarterly	96.1%	97.4%	98.1%	75%	96.2%	96.2%	97.5%	98.2%	96.6%	Met	
Percent of relevant ANC's that OP engages in small area or neighborhood planning activities	Quarterly	100%	100%	100%	90%	No applicable incidents	No applicable incidents	No applicable incidents	No applicable incidents	No applicable incidents		
<b>4 - Enhance the District's built environment by promoting high quality development through clarified regulations, mandatory and discretionary zoning reviews, historic preservation review processes, and technical assistance in planning and design. (9 Measures)</b>												
Percent of historic property permit applications reviewed over the counter	Quarterly	96.5%	97.1%	97.5%	90%	98%	98.8%	97%	98.5%	98.1%	Met	
Percent of historic landmark designations without owner objection	Quarterly	81.8%	94.1%	77.8%	85%	100%	100%	100%	100%	100%	Met	
Percent of Development Revenue reports that meet the expectations of boards/commissions	Quarterly	95.2%	93.6%	92.8%	92%	93.2%	94.2%	93.5%	95.1%	94.2%	Met	
Average number of cases reviewed per historic preservation staff	Quarterly	740.5	773.5	708.6	600	217.7	217.1	192.1	251.1	878.14	Met	

Measure	Frequency	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Target	FY 2020 Quarter 1	FY 2020 Quarter 2	FY 2020 Quarter 3	FY 2020 Quarter 4	FY 2020 Actual	KPI Status	Explanation for Unmet FY 2020 Target
Percent of Planning Unit Developments (PUDs) that exceed minimum requirements to further the Sustainable DC plan including the provision of green roofs or other features to help reduce storm water runoff, electric car charging stations or bike share facilities	Quarterly	72.2%	88.9%	66.7%	65%	100%	No applicable incidents	100%	100%	100%	Met	
Average number of cases reviewed per zoning review staff	Quarterly	49.6	48	457	35	103	138	141	184	566	Met	
Percent of Historic Preservation staff reports that meet the expectations of the Historic Preservation Review Board Chair and the Mayor's Agent	Quarterly	100%	100%	100%	92%	95.3%	95.8%	92.9%	90.6%	93.6%	Met	
Percent of historic preservation projects properly noticed after implementation of new regulations	Quarterly	98.9%	97.2%	92.1%	90%	91.1%	99.2%	No data available	83.5%	92%	Met	
Percent of DC government project reviews concluded with adverse effects resolved by consensus	Quarterly	99.4%	99.7%	99.3%	90%	100%	100%	100%	99.3%	99.8%	Met	

## 2020 Workload Measures

Measure	FY 2018 Actual	FY 2019 Actual	FY 2020 Quarter 1	FY 2020 Quarter 2	FY 2020 Quarter 3	FY 2020 Quarter 4	FY 2020 PAR
<b>1 - Citywide Planning (2 Measures)</b>							
Number of analyses conducted and studies produced	109	115	33	45	47	36	161
Number of District agencies that have used OP research and analysis products to effectively support their work	130	116	13	25	23	30	91
<b>1 - Demographic Services (1 Measure)</b>							
Number of requests for Census or other demographics information	172	168	75	78	78	55	286
<b>1 - Mapping Services (1 Measure)</b>							
Number of requests for mapping or geospatial services	111	108	68	74	41	52	235
<b>1 - Policy and Regulation Support (1 Measure)</b>							
Number of public space applications submitted to OP for review	1151	1515	332	292	483	838	1945
<b>2 - Neighborhood Plans (2 Measures)</b>							
Number of requests for planning assistance or information received from civic organizations or other stakeholders	187	591	126	682	202	193	1203
Number of neighborhood plans or major projects delivered	1	17	2	7	2	6	17
<b>3 - Education (2 Measures)</b>							
Number of stakeholder engagement activities conducted by OP for purposes of education, dialogue, and/or feedback	35	85	51	3	76	65	195
Number of persons attending/participating in stakeholder engagement activities conducted by OP	1554	5787	1489	3095	1496	1495	7575
<b>4 - Government Project Reviews (2 Measures)</b>							
Number of historic preservation cases regarding District and federal government undertakings filed for State Historic Preservation Office review	841	879	89	225	215	217	746
Number of archaeology cases regarding District and federal government undertakings filed for State Historic Preservation Office review	260	229	55	60	147	129	391
<b>4 - Historic Landmark Designations (1 Measure)</b>							
Number of cases filed for historic landmark designation	17	8	0	2	0	3	5
<b>4 - Historic Preservation Reviews (1 Measure)</b>							
Number of permit applications submitted to Historic Preservation Office staff	5608	6669	1524	1520	1345	1758	6147
<b>4 - Homeowner Grants (1 Measure)</b>							
Dollar amount of historic homeowner grants issued	\$117,857	\$139,730	\$80,175	\$0	\$0	\$90,454	\$170,629

Measure	FY 2018 Actual	FY 2019 Actual	FY 2020 Quarter 1	FY 2020 Quarter 2	FY 2020 Quarter 3	FY 2020 Quarter 4	FY 2020 PAR
<b>4 - HPRB Staff Reports (1 Measure)</b>							
Number of historic preservation cases submitted for Historic Preservation Review Board or U.S. Commission of Fine Arts review	741	721	149	174	192	98	613
<b>4 - Planned Unit Developments (PUDs) (1 Measure)</b>							
Number of affordable housing units approved by the Zoning Commission through Planned Unit Developments	794	391	108	No data available	41	54	203
<b>4 - Zoning Staff Reports (2 Measures)</b>							
Number of cases filed for Zoning Commission review	84	77	12	9	16	18	55
Number of cases filed for Board of Zoning Adjustment review	304	301	27	35	42	47	151

## 2020 Operations

Operations Header	Operations Title	Operations Description	Type of Operations
<b>1 - Provide data and analysis to support sound and integrated policy decisions that strengthen the District's fiscal stability, sustainability, and quality of life. (8 Activities)</b>			
GIS & IT	Mapping Services	Provide mapping services to District agencies and the public.	Daily Service
STATE DATA CENTER	Demographic Services	Provide U.S. Census population and demographic data to District agencies and the public.	Daily Service
STATE DATA CENTER	Growth Forecasts	Provide District of Columbia Growth Forecasts on population, households, and employment.	Key Project
STATE DATA CENTER	INDICES	Produce INDICES, a 300-page snapshot of District government operations, every other year.	Key Project
Agencywide	Planning Pilots	Pilot planning tools to demonstrate the feasibility of new ideas or strategies in OP reports.	Daily Service
CITYWIDE PLANNING	Capital Planning	Provide long-range capital planning services for schools, parks, and other public facilities.	Key Project
Agencywide	Policy and Regulation Support	Provide policy assistance and regulation support to the Mayor's Office and partner agencies in key sectors such as housing, transportation, economic development, and public space.	Daily Service
Agencywide	Citywide Planning	Create studies and provide programmatic support to District agencies for citywide issues such as affordable housing, arts and culture, urbanism, industrial lands, sustainability, health, and the creative economy.	Key Project
<b>2 - Catalyze improvements in the urban design, economic vitality, and livability of District neighborhoods by creating excellent, context-sensitive plans. (7 Activities)</b>			
REVITALIZATION AND DESIGN	Revitalization And Design	Partner on planning and implementation efforts for Center City, coordinating with District and Federal Partners, businesses, and resident groups.	Key Project
Agencywide	Placemaking	Undertake placemaking projects to enliven and enrich properties, streets, neighborhoods, waterfronts, and the District.	Key Project
CITYWIDE PLANNING	Comprehensive Plan	Monitor and update the city's Comprehensive Plan to establish land uses and other overarching policies that guide growth and development.	Daily Service
CITYWIDE PLANNING	Comp Plan Updates and Amendments	Produce a full update to the Comp Plan every 12 years and an amendment every four years.	Key Project
NEIGHBORHOOD PLANNING	Poplar Point Redevelopment	Produce a Small Area Plan and work with the National Park Service to facilitate the transfer and improvement of Poplar Point.	Key Project
NEIGHBORHOOD PLANNING	Neighborhood Plans	Develop small area plans or other customized planning tools to address challenges and manage change at the neighborhood scale.	Daily Service
REVITALIZATION AND DESIGN	Design Support	Provide design services to OP divisions and District agencies and undertake analysis to provide design decision-making frameworks.	Daily Service
<b>3 - Increase the transparency and predictability of the planning process to better engage stakeholders and to enrich the dialogue around key planning tools and topics. (3 Activities)</b>			
Agencywide	Education	Educate residents and other stakeholders regarding current planning policies and zoning regulations.	Daily Service
Agencywide	Best Practices	Develop and adopt new and effective methods to improve the quality of public participation and input.	Daily Service
Agencywide	Engagement	Conduct meaningful public engagement through active projects and ongoing community conversations in all eight wards.	Daily Service
<b>4 - Enhance the District's built environment by promoting high quality development through clarified regulations, mandatory and discretionary zoning reviews, historic preservation review processes, and technical assistance in planning and design. (9 Activities)</b>			
DEVELOPMENT/ZONING REVIEW	Planned Unit Developments (PUDs)	Emphasize the provision of housing affordability, environmental sustainability, and design excellence for projects requesting additional density or development flexibility through the PUD process, while reviewing all proposed PUDs against the Comprehensive Plan, small area plans, and major policy initiatives.	Daily Service
HISTORIC PRESERVATION	HPRB Staff Reports	Produce a staff report on each case before the Historic Preservation Review Board.	Daily Service
HISTORIC PRESERVATION	Homeowner Grants	Award targeted grants to help low and moderate-income homeowners with the cost of preserving their historic homes.	Daily Service
HISTORIC PRESERVATION	Historic Landmark Designations	Evaluate and recognize significant properties eligible for historic landmark designation.	Daily Service
DEVELOPMENT/ZONING REVIEW	Zoning Staff Reports	Produce a staff reports on each case before the Zoning Commission and Board of Zoning Adjustment.	Daily Service

Operations Header	Operations Title	Operations Description	Type of Operations
HISTORIC PRESERVATION	Historic Preservation Reviews	Review conceptual design and permit applications for work on historically designated properties, or properties in historic districts, as an over-the-counter service.	Daily Service
HISTORIC PRESERVATION	Government Project Reviews	Review conceptual design and permit applications for District and federal government undertakings for compatibility with historic work on historically designated or eligible properties, or properties in historic districts.	Daily Service
DEVELOPMENT/ZONING REVIEW	Zoning Regulations Update	Work with the Office of Zoning, Office of the Attorney General, and the Department of Consumer and Regulatory Affairs (DCRA) to implement the new zoning regulations, and provide clarification through technical corrections and text amendments as necessary.	Key Project
HISTORIC PRESERVATION	Historic Preservation Planning	Produce and update short- and long-term, comprehensive historic preservation plans and studies, including the DC Historic Preservation Plan and Historic Preservation Element of the DC Comprehensive Plan, to guide efforts, preserve history and heritage, and establish goals.	Key Project

## 2020 Strategic Initiatives

Strategic Initiative Title	Strategic Initiative Description	Completion to Date	Status Update	Explanation for Incomplete Initiative
<b>Citywide Planning (1 Strategic Initiative)</b>				
Initiate a Food Processing and Innovation Center study on developing a central kitchen	Using FY 2020 enhancement funds, OP will initiate a Food Policy and Innovation Center study on developing a central kitchen, to fulfill a requirement in the Healthy Students Amendment Act of 2018.	Complete	In Q4, the Food Policy team worked closely with the vendor to finalize the report and design elements. The consultant delivered the completed report ,which is now in internal review.	
<b>Comp Plan Updates and Amendments (2 Strategic initiatives)</b>				
Develop a public engagement plan to inform the public of Comprehensive Plan amendments	As part of finalizing the amendment process for the District's Comprehensive Plan, OP will in launch a strategic public outreach initiative leveraging the District's Advisory Neighborhood Commissions as the primary vehicle to provide amendments to the remaining Comp Plan Elements.	Complete	Completed in Q1.	
Finalize the Comprehensive Plan amendment process	To complete the amendment process for the District's Comprehensive Plan, OP will compile a legislative package, inclusive of an amended Comp Plan, guided by ANC resolutions, to the Council.	Complete	Completed in Q3.	
<b>Demographic Services (1 Strategic Initiative)</b>				
Complete a full count of DC residents for Census 2020	For Census 2020, the District intends to undertake an extensive and broad campaign that reaches residents in all quadrants of the city and counts the full diversity of the District.	Complete	At the close of the 4th quarter, the DC Self Response rate was 63.6%. Due to multiple court challenges and COVID, the timeline for the census operations has changed multiple times adding new challenges to on the ground engagement and messaging. The DC Team continued to host multiple online events with partners, disseminate information in-person at existing community gatherings, and coordinate with the US Census to improve their field operations. Overall, response rate (the total of self response and door to door enumeration) was 97% at the close of the 4th quarter.	
<b>Design Support (1 Strategic Initiative)</b>				
Conduct a study in SW focused on planning , design, & resiliency of three parks	Lead a study on planning and design of three parks in Southwest DC, one of two key demonstration projects identified in Resilient DC. The study is intended to improve each park area for improved stormwater management. The study can be considered implementation of the Resilience DC Plan, focusing on recommendations on design opportunities and community priorities.	0-24%	OCP issued RFP 7/31, and extended bids until 9/14. Review of bids did not begin by month end, and OP is awaiting OCP action.	Although OP sent the scope to OCP in February, by fiscal year-end the bids had not been reviewed, so the consultant will be chosen in FY 2021. OP has a multi-agency project team secured.
<b>Engagement (1 Strategic Initiative)</b>				
Engage the public on housing	To gather input from DC residents, using surveys and attending community meetings, OP will construct an interactive series of public engagement activities to inform key aspects of the Housing for Equity and Growth initiative.	Complete	Planned engagement activities for this quarter continued to be impacted by COVID-19. But OP provided content expertise to DMPED, DHCD, and other DERT agency partners in support of stakeholder engagement related to the FY21 budget, housing recovery from COVID-19, and opportunities for commercial to residential conversion. OP worked with external stakeholders and developed an economic feasibility analysis to test an expansion of Inclusionary Zoning (IZ). OP also continued to promote the Mayor's housing goals and the Comp Plan in a number of external presentations and social media posts.	
<b>Historic Preservation Planning (1 Strategic Initiative)</b>				
Produce a study on land use regulations	Study the history of segregation and racism as expressed through land use regulations in the District of Columbia.	Complete	OP's Historic Preservation Office completed the restrictive covenant history and a Barry Farm story map.	
<b>Neighborhood Plans (1 Strategic Initiative)</b>				
Begin a Small Area Planning process for the Congress Heights neighborhood	As a prelude to a future planning effort, OP will initiate a pre-planning analysis to further understand current housing pressures facing East of the River residents.	Complete	OP kicked off phase 2 of the SAP with an interagency working group, alley activation engagement for feedback regarding community desires, and completion of an existing conditions analysis.	
<b>Policy and Regulation Support (1 Strategic Initiative)</b>				

Strategic Initiative Title	Strategic Initiative Description	Completion to Date	Status Update	Explanation for Incomplete Initiative
Complete an affordable housing analysis	Help to implement Mayor Bowser's Mayoral Order and call to action to produce 36,000 new housing units by 2025, of which 12,000 will be affordable, by completing an analysis that will inform how the District can be more proactive in producing affordable housing more equitably throughout the city.	Complete	In Q4, OP published weekly briefings on COVID-19's impacts on DC housing and economic indicators to inform DERT's recovery efforts, and led a weekly call on the impacts of COVID-19 on housing and household stability. OP, DHCD, and HFA completed a study on current construction costs for residential development, the impact of non-housing policies, and the minimum price point to justify new construction. OP, with input from DCHD, oversaw the completion of market study for the Far SE/SW Planning Area to inform District's efforts to improve and diversify housing supply and affordability. OP continued to refine its commercial to residential conversion analysis of residential development opportunities in existing commercial corridors.	
<b>Zoning Regulations Update (1 Strategic Initiative)</b>				
Create new zoning to support affordable housing	Complete new zoning to help offer better options to produce more affordable housing, by proposing amendments to the District's Inclusionary Zoning. OP will also analyze options to implement Small Area Plan land use recommendations through special zoning amendments.	Complete	IZ Plus public round table held on July 15; Alley Lot regulations to clarify development permissions for housing completed. Completed map amendments: 3715 MLK, Jr Ave, Sq 417; Two completed PUDs 1) 3301 23 St SE & 2) 1200 5th St NW. Setdown map amendment for zoning Parcel 42 (Wd 6), and Belmont crossing (Wd 8).	