

Department of Youth Rehabilitation Services FY2022

Agency Department of Youth Rehabilitation Services

Agency Code JZ0

Fiscal Year 2022

Mission The mission of the Department of Youth Rehabilitation Services (DYRS) is to improve public safety and give court-involved youth the opportunity to become more productive citizens by building on the strengths of youth and their families in the least restrictive, most home-like environment consistent with public safety.

Strategic Objectives

Objective Number	Strategic Objective
1	Secure facilities: Operate secure facilities that are safe, humane, and responsive to the needs of court-involved youth to help youth succeed and promote community safety.
2	Community-based programming: Provide high-quality community-based programs, supports, and opportunities to help court-involved youth succeed and promote community safety.
3	Create and maintain a highly efficient, transparent, and responsive District government.

Key Performance Indicators (KPIs)

Measure	Directionality	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Target
1 - Secure facilities: Operate secure facilities that are safe, humane, and responsive to the needs of court-involved youth to help youth succeed and promote community safety. (5 Measures)					
Rate of injuries to youth as a result of assaults at New Beginnings per 1,000 bed nights	Down is Better	2.7	4.4	4.3	7
Rate of youth-on-staff assaults at Youth Services Center per 1,000 bed nights	Down is Better	10.6	6.6	3.5	5
Rate of youth-on-staff assaults at New Beginnings per 1,000 bed nights	Down is Better	4.9	5.5	3.7	5
Rate of injuries to youth as a result of assaults at the Youth Services Center per 1,000 bed nights	Down is Better	10.5	5.2	2.3	7
Percent of direct care staff in full compliance with training requirements	Up is Better	93.9%	94.9%	98.9%	90%
2 - Community-based programming: Provide high-quality community-based programs, supports, and opportunities to help court-involved youth succeed and promote community safety. (7 Measures)					
Percent of committed youth not re-arrested	Up is Better	71.4%	71.4%	92.7%	75%
Average daily population of youth on abscondence for more than 24 hours	Down is Better	11.1	11	4.4	15
Percent of committed youth placed in out-of-state facilities	Down is Better	10.2%	8.5%	9.3%	15%
Percent of committed youth placed in the community	Up is Better	55.8%	53.2%	39.1%	55%
Percent of newly committed youth that undergo a complete case planning process within 90 days of their commitment start date	Up is Better	84.8%	89%	93.3%	80%
% of youth whose family is engaged in Team Decision Making Meetings (TDM)	Up is Better	75.8%	81.8%	86.4%	70%
% of youth with a job or enrolled in school or training at commitment expiration	Up is Better	New in 2020	69.5%	80%	80%

Operations

Operations Title	Operations Description	Type of Operations
1 - Secure facilities: Operate secure facilities that are safe, humane, and responsive to the needs of court-involved youth to help youth succeed and promote community safety. (3 Activities)		
Intake and assessment	Conduct assessments and screens at the intake of a young person at the Youth Services Center to inform placement and service delivery decisions.	Daily Service
Ensure safety of facilities	Monitor and supervise young people held at secure facilities.	Daily Service
Deliver appropriate services	Prepare young people in facilities to succeed in the community.	Daily Service
2 - Community-based programming: Provide high-quality community-based programs, supports, and opportunities to help court-involved youth succeed and promote community safety. (2 Activities)		
Case planning and management	Organize and monitor services, supports, and opportunities that respond to a young person's needs in alignment with positive youth development.	Daily Service
Service, support, and opportunity provision	Connect youth and, as needed, their families, to services, supports, and opportunities to help them succeed.	Daily Service
3 - Create and maintain a highly efficient, transparent, and responsive District government. (1 Activity)		
Employee Recruitment and Retention	This relates to the agency's strategic recruitment and retention of agency personnel.	Key Project

Workload Measures (WMs)

Measure	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual
1 - Deliver appropriate services (4 Measures)			
Average daily population of non-committed youth in alternative to detention placements	17.9	16.1	10.4
Average daily engagement in positive youth development programming at YSC	3.4	0.6	0.1
Average daily engagement in positive youth development programming at New Beginnings	1.9	0.2	0.1

Measure	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual
Cost of secure placement per day	\$138,868.2	\$127,116.1	\$129,812.8
1 - Ensure safety of facilities (3 Measures)			
Average daily population at the Youth Services Center	40	43.8	56.5
Average daily population at New Beginnings	36	31.4	38.1
Average daily ratio of direct care staff to youth	3.5	3.5	2.6
1 - Intake and assessment (1 Measure)			
Average number of daily admissions to the Youth Services Center	8.2	5.6	3.6
2 - Case planning and management (2 Measures)			
Average caseload	10	9.5	8.7
Average length of commitment	658.9	757.2	695.8
2 - Service, support, and opportunity provision (1 Measure)			
Average daily engagement in positive youth development services per youth in the community	0.6	0.5	0.5

Strategic Initiatives

Strategic Initiative Title	Strategic Initiative Description	Proposed Completion Date
Deliver appropriate services (2 Strategic initiatives)		
Enhance Educational Services at the Youth Services Center	After a competitive solicitation process, DYRS is bringing on a new educational partner at the Youth Services Center (YSC). The Agency and the educational partner will work closely together to enhance the educational services offered to the residents at YSC. The Agency's focus will be ensuring there is minimal disruption to each resident's educational plan while they are securely detained at YSC.	09-30-2022
Comply with National Health Standards for Health and Mental Health Services	DYRS will ensure compliance with national standards for health and mental services to maintain national accreditations. The Health Services Administration and Behavioral Health Division will closely monitor this through meetings and Continuous Quality Improvement (CQI) to ensure standards are met throughout the year.	09-30-2022
Service, support, and opportunity provision (1 Strategic Initiative)		
Strengthen Community Programs	DYRS will improve the job-readiness programming for our youth by expanding on the VOLT (Vocational Opportunities Learning and Training) Academy. The VOLT Academy was created by DYRS and is designed as a rigorous, industry-aligned career program that ensures youth are ready for in-demand, high-wage career pathways. Of the current Volt Academy participants, 100% identify as racial minorities, which is in line with the District's initiative to promote more racially equitable outcomes.	09-30-2022

American Rescue Plan Act KPIs

Measure	Directionality	ARPA Expenditure Code	ARPA Initiative	ARPA Sub-Initiative	ARPA Project Name	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual	FY 2022 Target
2 - Community-based programming: Provide high-quality community-based programs, supports, and opportunities to help court-involved youth succeed and promote community safety. (3 Measures)									
Average number of community meetings attended by BBDC representatives	Up is Better	3.16	Gun Violence Prevention	Building Blocks DC	Expand Credible Contacts - Credible Messengers	New in 2022	New in 2022	New in 2022	New in 2022
Average number of trainings attended by BBDC Credible Messengers	Up is Better	3.16	Gun Violence Prevention	Building Blocks DC	Expand Credible Contacts - Credible Messengers	New in 2022	New in 2022	New in 2022	New in 2022
Percentage of BBDC Credible Messenger weekly summaries submitted on time	Up is Better	3.16	Gun Violence Prevention	Building Blocks DC	Expand Credible Contacts - Credible Messengers	New in 2022	New in 2022	New in 2022	New in 2022

American Rescue Plan Act WMs

Measure	ARPA Expenditure Code	ARPA Initiative	ARPA Sub-Initiative	ARPA Project Name	FY 2019 Actual	FY 2020 Actual	FY 2021 Actual
2 - Service, support, and opportunity provision (2 Measures)							
Number of neighborhood grants to community-based organizations to support neighborhood action plans and other community-based efforts in Building Blocks DC neighborhoods	6.01	Gun Violence Prevention	Building Blocks DC	Community Grants	New in 2022	New in 2022	New in 2022
Number of Neighborhood microgrants to community members to support community-based efforts in Building Blocks DC neighborhoods	6.01	Gun Violence Prevention	Building Blocks DC	Community Grants	New in 2022	New in 2022	New in 2022