

GOVERNMENT OF THE DISTRICT OF COLUMBIA
Executive Office of Mayor Muriel Bowser



Office of the City Administrator

January 15, 2021

Fiscal Year (FY) 2020 was an unprecedented year for all DC residents, businesses and the District Government. In March 2020—the second quarter of the fiscal year—Mayor Bowser declared a public health emergency and District government quickly pivoted to respond to the COVID-19 global health pandemic. To align with recommended social distancing and public safety guidelines, in just one day, over 60 percent of District government employees transitioned to a telework posture. In addition, many District agencies limited or temporarily ceased most in-person activities and services.

The global health emergency required the District to significantly reallocate financial and personnel resources to respond to the pandemic. With the change in operations and a substantial decrease in revenues, the District's response required all agencies to determine how to best provide services to District residents, visitors and employees, while maintaining the necessary protocols to help slow the spread of COVID-19.

As such, the global health pandemic greatly impacted some agencies' abilities to meet their FY20 key performance indicators (KPIs) and strategic initiatives established prior to its onset as agencies shifted resources to respond to COVID-19. Therefore, outcomes for KPIs and strategic initiatives reflect a shift in District priorities and efforts during this crisis. While we continue to believe strongly in performance tracking to improve District services, the data for FY20 is not fully indicative of agencies' performance and should be reviewed factoring in the unprecedented challenges encountered in FY 2020.

Sincerely,

A handwritten signature in black ink that reads 'Kevin Donahue'.

Kevin Donahue
Interim City Administrator



District Department of Transportation FY2020

Agency District Department of Transportation

Agency Code KAO

Fiscal Year 2020

Mission The District Department of Transportation's (DDOT) mission is to enhance the quality of life for District residents and visitors by ensuring that people and goods move safely with minimal adverse impact on residents and the environment.

Summary of Services DDOT executes its mission through the work of several divisions. - The Office of the Director is responsible for legal affairs; civil rights matters; compliance with the Americans with Disabilities Act of 1990; senior and elderly affairs; and policy and legislative affairs. - The Project Delivery Administration is responsible for design and engineering and related support; street and bridge construction project management and related material inspection and testing; project materials specification review; construction project review and coordination; construction contract execution; intermodal planning; state transportation environmental compliance; project identification and development; DC Circulator bus service; DC Streetcar service; freight and passenger rail; and mass transit policy, including WMATA matters. - The Operations Administration is responsible for tree planting and maintenance; tree inventory management; public space permits and records; investigations and inspections relating to public space regulations; asset management; bridge and street maintenance; streetlight management; traffic operations and safety; transportation systems management; traffic sign fabrication and installation; parking, carsharing, tour bus, and motor carrier regulation, permitting, and operations; and advertisements on parking meters, including the back of receipts printed out by multi-space parking meters. - The Administrative Administration is responsible for human resources; workforce development; budget and financial services; financial planning and management; and contracting and procurement - The Performance Administration is responsible for coordinating and managing transportation system data; customer service; coordinating and managing the agency's fleet, warehouses; and other technology and information services.

2020 Accomplishments

Accomplishment	Impact on Agency	Impact on Residents
In spite of the public health pandemic, DDOT continues to function well and provide good service to the residents.		Good transportation services for residents.
DDOT resurfaced 129 miles of roads, repaired 347 blocks of sidewalks, and repaved 150 alleys.		Better roads, sidewalks, and alleys for residents.
In response to COVID-19, DDOT has launched and successfully executed several innovative programs to improve traffic safety and support social distancing near essential businesses. Those programs include car free lanes, slow streets initiative, streateries, sidewalk extension, temporary permits for restaurant Pick-Up Drop-Off (PUDO) zone.		Improved traffic safety and better social distancing near essential businesses.

2020 Key Performance Indicators

Measure	Frequency	FY 2017 Actual	FY 2018 Actual	FY 2019 Actual	FY 2020 Target	FY 2020 Quarter 1	FY 2020 Quarter 2	FY 2020 Quarter 3	FY 2020 Quarter 4	FY 2020 Actual	KPI Status	Explanation for Unmet FY 2020 Target
1 - Maintain and improve core transportation infrastructure to preserve the quality of the transportation network. (6 Measures)												
Percent of miles completed in the paving plan	Quarterly	96.3%	106.7%	110.1%	100	5.8%	30%	60.6%	33.8%	130.4%	Met	
Percent of sidewalk blocks completed in the sidewalk plan	Quarterly	80.9%	126.1%	58.3%	100	16.6%	27.7%	18.8%	18.4%	81.4%	Unmet	Since March 2020, COVID-19 has forced DDOT field staff to work under reduced staffing levels and decreased the number of shifts, which has lengthened the timing of service delivery. DDOT added more sidewalk locations to the PaveDC plan, after the start of construction season, that we were not able to be completed.
Percent of pothole service requests filled and closed out within 72 hours	Quarterly	64.9%	56.3%	30.5%	87%	55.4%	75.9%	47.4%	45%	60.8%	Unmet	Since March 2020, COVID-19 has forced DDOT field staff to work under reduced staffing levels and decreased the number of shifts, which has lengthened the timing of service delivery. Additionally, normal operations were impacted due to an increase in the number of special events, implementation of street eateries, and installation of slow street.
Percent of streets in "Fair" to "Excellent" condition	Annually	79%	73.9%	78.2%	75%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	70%	Nearly Met	DDOT made changes to the data collection methodology and algorithm that ranked paving materials. DDOT is working to adjust the model to account for the various paving material types (e.g. concrete vs asphalt) to ensure the condition ranking is accurately represented.
Percent of parking meters working daily	Quarterly	84.2%	78.5%	83.1%	95%	95.3%	88%	96.1%	95.7%	93.7%	Nearly Met	Since March 2020, COVID-19 has forced DDOT contractors and field staff to work under reduced staffing levels and decreased the number of shifts, which has caused equipment component inventory to be delayed and has lengthened the timing of the service delivery.
Mean time (hrs) to repair meters	Quarterly	New in 2020	New in 2020	New in 2020	New in 2020	116	90	66	43	79	New in 2020	Continual improvements over the years, but issues with equipment component inventory delays.
2 - Reduce traffic related deaths and injuries and enhance safe utilization of the transportation network. (4 Measures)												
Number of bicyclist fatalities	Quarterly	2	4	2	0	0	0	0	0	0	Met	
Number of motor-vehicle fatalities	Quarterly	17	18	13	0	7	2	6	6	21	Unmet	Since March 2020, COVID-19 has reduced traffic volumes, but speed has become the contributing factor in a higher percentage of crashes resulting in more severe crashes. This was a national issue that was even more pronounced in other cities and states.
Number of pedestrian fatalities	Quarterly	6	12	13	0	5	5	1	3	14	Unmet	Since March 2020, COVID-19 has reduced traffic volumes, but speed has become the contributing factor in a higher percentage of crashes resulting in more severe crashes. This was a national issue that was even more pronounced in other cities and states.
Percent of public space applications approved within 30 days	Quarterly	94.1%	93.8%	93%	93%	87.7%	89.3%	90.2%	92.1%	89.9%	Nearly Met	Since March 2020, COVID-19 has forced DDOT field staff to work under reduced staffing levels and decreased the number of shifts. During the same time, there was an increase in the number of permits related to small cell and the public health emergency that stretched the timeline for processing. DDOT did make adjustments toward the end of FY20 to improve the processing timeline since COVID-19 will continue into the new fiscal year.
3 - Improve mobility and accessibility to expand transportation choices and reduce traffic congestion. (4 Measures)												
Percent increase in Capital Bikeshare Ridership	Quarterly	15.6%	-1.7%	-4.4%	3	-1.5%	-3.5%	-61.8%	-34.9%	-37.1%	Unmet	COVID-19 shifted commuting patterns, resulting in lower ridership during AM and PM peaks. During the pandemic, most riders use Capital Bikeshare for recreation instead of commuting, and at a significantly lower rate than before March 2020.
Percent of Circulator buses arriving on time	Quarterly	72.3%	71%	66.3%	80	66%	68.1%	63.6%	67.1%	66.3%	Unmet	Since March 2020, COVID-19 has forced Circulator staff to work under reduced staffing levels, decreased the number of shifts and the number of buses, which has lengthened the timing of service delivery. Prior to COVID-19 traffic congestion and a reduced number of operating buses led to service delivery issues.
Number of New Level 3 and Level 4 employers offering transportation programs/benefits to encourage non-SOV travel	Annually	53	81	43	40	Annual Measure	Annual Measure	Annual Measure	Annual Measure	29	Unmet	Since March 2020, COVID-19 DDOT had to stop or dramatically reduce the number of outreach and engagement events with employers therefore impacting the outcome. Additionally, fewer employees were commuting because of the pandemic.
Miles of bike lanes installed	Quarterly	New in 2019	New in 2019	4.9	5	1	0	0.4	3	4.4	Unmet	Since March 2020, COVID-19 has forced DDOT field staff to work under reduced staffing levels and decreased the number of shifts, which has lengthened the timing of service delivery. Approximately three additional miles were under construction at the end of FY 20.
4 - Improve the livability and sustainability of transportation routes for local communities. (2 Measures)												
Percent of DDOT green infrastructure sites maintained in the right-of-way	Quarterly	20.3%	32%	47.2%	20%	34%	37.1%	41%	46.9%	39.7%	Met	
Number of livability study recommendations implemented	Quarterly	New in 2019	New in 2019	5	5	0	0	14	1	15	Met	

2020 Workload Measures

Measure	FY 2018 Actual	FY 2019 Actual	FY 2020 Quarter 1	FY 2020 Quarter 2	FY 2020 Quarter 3	FY 2020 Quarter 4	FY 2020 PAR
1 - Alley Maintenance (1 Measure)							
Number of alleys resurfaced	109	128	35	33	60	22	150
1 - Bridge Maintenance (1 Measure)							
Number of deficient bridges	6	4	4	5	5	6	6
1 - Roadway Maintenance (1 Measure)							

Measure	FY 2018 Actual	FY 2019 Actual	FY 2020 Quarter 1	FY 2020 Quarter 2	FY 2020 Quarter 3	FY 2020 Quarter 4	FY 2020 PAR
Number of pothole service requests completed	1876	12,586	Annual Measure	Annual Measure	Annual Measure	Annual Measure	4367
1 - Street Light Maintenance (1 Measure)							
Number of street lights repaired	7226	8005	Annual Measure	Annual Measure	Annual Measure	Annual Measure	23,799
2 - Public Space Regulation (1 Measure)							
Number of public space inspections	61,379	58,821	Annual Measure	Annual Measure	Annual Measure	Annual Measure	56,979
2 - Street Signs and Markings (2 Measures)							
Number of signs Installed	30,079	26,836	Annual Measure	Annual Measure	Annual Measure	Annual Measure	17,157
Miles of Markings Touched	124	224	Annual Measure	Annual Measure	Annual Measure	Annual Measure	138
2 - Traffic Management and Calming (1 Measure)							
Number deployment locations covered for traffic control officers (TCOs)	518	298	191	73	218	1161	1643
2 - Vision Zero (3 Measures)							
Number of bicyclist serious injuries	33	54	8	8	5	9	30
Number of pedestrian serious injuries	80	124	57	28	13	16	114
Number of motor-vehicle serious injuries	145	232	32	46	66	79	223
3 - Circulator Operations, Infrastructure, and Expansion (1 Measure)							
Number of Circulator Passengers	4,644,905	5,694,404	Annual Measure	Annual Measure	Annual Measure	Annual Measure	2,004,137
3 - Greater DC Transit Management (1 Measure)							
Number of Kids Ride Free passes picked up by students	27,133	33,520	19,419	14,200	7	80	33,706
3 - Streetcar Operations Infrastructure and Expansion (1 Measure)							
Number of Streetcar Passengers	1,171,527	1,100,000	Annual Measure	Annual Measure	Annual Measure	Annual Measure	504,993
3 - Travel Demand Management (1 Measure)							
Number of bike/ped counters installed	2	0	0	0	0	0	0
4 - Green Infrastructure Maintenance and Environmental Programs (1 Measure)							
Number of Green Infrastructure Sites Maintained	279	414	Annual Measure	Annual Measure	Annual Measure	Annual Measure	407
4 - Urban Forest Preservation (1 Measure)							
Number of trees planted citywide	8091	7859	4597	3867	0	0	8464

2020 Operations

Operations Header	Operations Title	Operations Description	Type of Operations
1 - Maintain and improve core transportation infrastructure to preserve the quality of the transportation network. (6 Activities)			
Roadway Maintenance	Roadway Maintenance	Resurfacing and sealing large areas of the roadway and repairs to streets such as crack sealing, patching, deep patching and filling potholes.	Daily Service
Alley Maintenance	Alley Maintenance	Sealing, patching, repairing and resurfacing alleys.	Daily Service
Bridge Maintenance	Bridge Maintenance	Preservation and maintenance of bridge assets.	Daily Service
Sidewalk Maintenance	Sidewalk Maintenance	Preservation and maintenance of curbs and sidewalks.	Daily Service
Materials Testing Lab	Materials Testing Lab	Building of a new materials testing lab to support all road repair and building projects.	Key Project
Street Light Maintenance	Street Light Maintenance	Maintenance of street and alley lights and poles.	Daily Service
2 - Reduce traffic related deaths and injuries and enhance safe utilization of the transportation network. (5 Activities)			
Vision Zero	Vision Zero	Oversight and coordination of District-wide Vision Zero Action Plan strategies to reach zero fatalities and serious injuries to travelers of DC's transportation system, through more effective use of data, education, enforcement, and engineering.	Daily Service
Street Signs and Markings	Street Signs and Markings	Maintenance of citywide street signs and markings.	Daily Service
Public Space Regulation	Public Space Regulation	Issuance, inspection, and review of public space permits and construction zones.	Daily Service
Traffic Signal Maintenance	Traffic Signal Maintenance	Maintenance of traffic signal assets	Daily Service
Traffic Management and Calming	Traffic Management and Calming	Maintenance of the city-wide traffic signal optimization program and management of the flow of traffic within the Right of Way.	Daily Service
3 - Improve mobility and accessibility to expand transportation choices and reduce traffic congestion. (6 Activities)			
Streetcar Operations Infrastructure and Expansion	Streetcar Operations Infrastructure and Expansion	Operation and maintenance of the DC Streetcar system, which is intended to make travel within the District easier for residents, workers and visitors, and complement the existing transit options.	Daily Service
Greater DC Transit Management	Greater DC Transit Management	Management of the agreements and programs affecting transit in the Greater DC area.	Daily Service
Travel Demand Management	Travel Demand Management	Travel demand management program, goDCgo, encourages District residents, employees, and visitors to reduce reliance on single-occupancy vehicles for travel.	Daily Service
Bike and Pedestrian Active Transportation Program	Bike and Pedestrian Active Transportation Program	Management of the planning, maintenance, and safety of trails, bike paths, and other non-car paths.	Daily Service
Capital Bikeshare	Capital Bikeshare	Oversight of the bike rental program for citizens and visitors.	Daily Service
Circulator Operations, Infrastructure, and Expansion	Circulator Operations, Infrastructure, and Expansion	Operation and maintenance of daily Circulator bus system, which delivers affordable, comfortable, and efficient bus service to the District's neighborhoods and main attractions.	Daily Service
4 - Improve the livability and sustainability of transportation routes for local communities. (5 Activities)			
Urban Forest Preservation	Urban Forest Preservation	Maintenance, improvement, and preservation of the city tree canopy which consists of over 150,000 street trees as well as all trees on District public land.	Daily Service
Green Infrastructure Maintenance and Environmental Programs	Green Infrastructure Maintenance and Environmental Programs	Maintenance and construction related to green infrastructure sites in the right of way, alleys, and public spaces. Green Infrastructure is the living network that connects landscape areas, natural areas, and waterways and urban areas it captures rainfall, cools buildings and pavement, and creates natural pathways for wildlife.	Daily Service
Business Improvement and Economic Development	Business Improvement and Economic Development	Management of the Business Improvement District (BID) reimbursements and Federal projects that support local Economic Development.	Key Project
Curbside Management/Parking Regulation	Curbside Management/Parking Regulation	Preservation and maintenance of parking meters and management of on-street parking regulations.	Daily Service
Planning and Sustainability Branch	Planning and Sustainability Branch	Development of transportation policies from a broad perspective including preparation of strategic goals and plans for the entire city, while also focusing on specific neighborhood needs, as well as partnering with neighboring jurisdictions.	Daily Service
5 - Invest in long-term capital projects to enhance and preserve the infrastructure and assets of the transportation network. (6 Activities)			
Powerline Underground Engineering (DC PLUG)	Powerline Underground Engineering (DC PLUG)	Implement the Power Line Underground Engineering (DC PLUG) to bring overhead electrical feeders affected by outages underground. This is a partnership between DDOT constructing the underground facilities and Pepco installing the underground electric distribution system.	Key Project
Streetscapes Program	Streetscapes Program	Improvement of various streetscapes throughout the District including the road, sidewalks, street furniture, trees, and open spaces that combine to form the street's character.	Daily Service
Bridge, Tunnel, and Highway Reconstruction	Bridge, Tunnel, and Highway Reconstruction	Management of the numerous ongoing long-term capital projects within the District.	Key Project

Operations Header	Operations Title	Operations Description	Type of Operations
DC Water Megaproject	DC Water Megaproject	Ongoing permitting support for DC Water Megaprojects.	Key Project
Frederick Douglass Memorial Bridge	Frederick Douglass Memorial Bridge	Improve low condition ratings of the Southwest Freeway Bridge over South Capitol Street through bridge rehabilitation.	Key Project
K Street Transitway	K Street Transitway	The K Street Transitway project will reconfigure one of the District's major east-west corridors, K Street, NW, and will feature a two-way dedicated busway running in the center of K Street from 12th Street NW to 21st Street NW.	Key Project
6 - Create and maintain a highly efficient, transparent, and responsive District government. (5 Activities)			
Fleet and Facilities Management and Risk Management	Fleet and Facilities Management and Risk Management	Maintenance of the DDOT fleet and facilities as well as safety and risk management of those for employees	Daily Service
Information Technology and Performance Management	Information Technology and Performance Management	Ongoing software improvements, development, and data analysis to enhance operations	Daily Service
Human Resources, Budget Allocation, and Civil Rights	Human Resources, Budget Allocation, and Civil Rights	Management of the human resources functions including training, budget resource allocation as well programs and policies related to civil rights for transportation such as equal access, equal employment, and language access.	Daily Service
Customer Service Clearinghouse and Community Engagement	Customer Service Clearinghouse and Community Engagement	Internal call center and writer/editors and external community engagement team to communicate with and engage with the public, ANC, and other stakeholders to ensure quality service and responsiveness.	Daily Service
Research, Development & Technology Transfer Program	Research, Development & Technology Transfer Program	Facilitates and promotes research activities that introduce new practices to DDOT and improve the knowledge, expertise, and performance of DDOT staff. The program oversees the DDOT Library, funds research projects, conducts scans of best practices, promotes DDOT research nationally, and joins with others to find solutions to transportation problems.	Daily Service

2020 Strategic Initiatives

Strategic Initiative Title	Strategic Initiative Description	Completion to Date	Status Update	Explanation for Incomplete Initiative
Alley Maintenance (1 Strategic Initiative)				
Alley Maintenance	In FY20, DDOT will reconstruct approximately 64 alleys (Alleypalooza) in concrete, asphalt block, or brick pavers as determined by the location of the alley and previous materials used. The segments are selected based on alley condition index data and cover all 8 wards, with an approximate budget of \$18 million. Progress can be tracked on the PavEDC website: www.ddot.dc.gov/pavedc	Complete	The team did a great job exceeding goals for the year, completing 150 alleys in total.	
Curbside Management/Parking Regulation (1 Strategic Initiative)				
Congestion Pricing Study	In FY20, DDOT will conduct a public Decongestion Pricing Study that analyzes bridge tolling, cordon pricing, and other methods to reduce single occupancy vehicle congestion and greenhouse gases while increasing pedestrian/micromobility safety and revenue for District transit projects.	25-49%	The study is moving forward. Tasks 2, the interim equity report, is delayed to ensure the appropriateness of the content and that it comports with other larger DDOT publications on equity. Tasks 3 and 4, the policy discussion and recommendations, are progressing with the goal of delivering a final report during the 2020 calendar year.	COVID 19 paused work on this project throughout the early months of the global pandemic. The consultant team developed a draft equity report that was to include baseline metrics as the Task 2 deliverable required. It did not meet DDOT standards and DDOT met with the consultants to detail the agency's concerns.
Customer Service Clearinghouse and Community Engagement (1 Strategic Initiative)				
Ward 7 and 8 Community Engagement	In FY20, the Community Engagement Team will attend ANC meetings monthly in Ward 7 and 8, distribute flyers to affected residents on upcoming projects, post DDOT updates using social media and community listserves, and host one Ward 7 and one Ward 8 DDOT Open House with the community to educate residents on upcoming DDOT projects.	75-99%	In FY 20 we attended ANC meetings in each commission in wards 7 & 8, we distributed flyers and doorhangers to affected residents for initiatives including Slow Streets, MLK bus priority and the Ward 7 Circulator expansion route public meeting and survey. We have consistently posted updates and engaged with residents on community listservs and social media. We did not host a Ward 7 or Ward 8 Open House due to the ongoing public health emergency.	The public health emergency put a stop on hosting our Open House events. We are in the planning stages to begin hosting virtual public meetings that will allow us to keep the Ward 7 & 8 communities informed on DDOT's programs, initiatives and services.
Frederick Douglass Memorial Bridge (1 Strategic Initiative)				
Frederick Douglass Bridge	In FY20, on The Frederick Douglass Bridge project DDOT will complete the substructure and Steel Arch Erection.	Complete	The FDMB project team completed the closure span for the final center arch in August 2020. This effort was celebrated from the Mayor's office on down as it symbolized a major milestone in the project. Landside construction continues in multiple MOT traffic phases for both the East and West ovals as well.	The project has been consistent in the schedule to date and CO #9 was executed to account for third party utility delay. Project has been consistent in meeting milestones despite working through COVID-19 pandemic and some of the challenges (delivery scheduling, site access, etc.)
Greater DC Transit Management (1 Strategic Initiative)				
Bus Lane Improvements	In FY20, DDOT will speed up movement through DC by converting the pilot dedicated bus lanes on H & I Streets into a permanent designated bus lanes. This will include expanded hours for bus lane operations and well as changes to curbside uses to accommodate loading and pickups and drop-offs. DDOT will study and measure the travel times and travel time reliability in the affected areas.	50-74%	In Q4 of FY20, DDOT revised design concepts for the upgraded design of the permanent bus lanes. DDOT has focused resources in Q4 on delivery of three quick-build COVID response bus lanes (on 7th Street NW, MLK Ave SE, and M Street SE). The upgraded H&I Street lanes are now scheduled to be constructed in FY21.	The construction is scheduled for FY21 (spring) to coincide with the repaving schedule.
K Street Transitway (1 Strategic Initiative)				
K Street Transitway	In FY20, on the K Street Transitway project DDOT will complete 30% Design and begin Final Design.	75-99%	30% design and Traffic Analysis completed, incorporating comments from across DDOT and from stakeholders. Final design underway but NTP delayed due to OCP and OAG conflicts and reviews.	Two of the three anticipated elements were completed (30% design and traffic analysis). The final design did not begin due to several procurement-related delays and need for additional legal review.
Powerline Underground Engineering (DC PLUG) (1 Strategic Initiative)				
DC Power Line Underground (DC PLUG)	DC PLUG is a project to move above ground electric lines underground. In FY20, DC PLUG will award contracts for civil design of the first round of lines, advertise the civil design contracts of the second round of lines, award contracts for civil design of the second round of lines, and complete construction of the very first line.	75-99%	The procurement process for the award of the contracts for civil design of the 4 remaining first round lines was completed with the award of two contracts and the issuance of two task orders and soon to issue two additional task orders. The RFQ solicitation package for the civil design of the second round of lines was advertised on 5/8/2020 and qualifications were received on 7/14/20. The construction of the very first line is in closeout.	DC PLUG is a multi-year initiative expected to be completed in 2027 or beyond. Certain FY20 goals for the initiative were not met due to various factors such as negotiations, Council recess, and external delays. Although letter contracts were awarded for the design of the first round of lines, Council approval has not yet been obtained for the full contracts. The procurement process for the second round of lines is ongoing and reached 90% during the FY.
Roadway Maintenance (1 Strategic Initiative)				
Roadway Maintenance	In FY20, DDOT will resurface approximately 40 miles of local roads, selected by pavement condition data, with a budget of approximately \$38 million. Additionally in FY20, DDOT will resurface approximately 14 miles of federal roads, selected by pavement condition data, with a budget of approximately \$14 million. Progress can be tracked on the PavEDC website: www.ddot.dc.gov/pavedc	Complete	The team resurfaced 82 miles in FY 20 as part of the 2020 Paving Plan far exceeding our goal. In addition, we also resurfaced 19 miles of federal routes and 28 miles of NHS routes.	
Sidewalk Maintenance (1 Strategic Initiative)				
Sidewalk Maintenance	In FY20, DDOT will repair approximately 325 blocks of sidewalk to make safe and accessible to all people. This includes concrete, brick, and porous flexible pavement with an approximate budget of \$20 million. Sidewalk blocks are selected based on sidewalk condition data. Progress can be tracked on the PavEDC website: www.ddot.dc.gov/pavedc	Complete	In FY 20 we did not exceed the goal of 441 blocks by performing work on 347 throughout the District. We substantially added locations to the plan and on PavEDC which increased our number of miles on the 2020 Sidewalk Plan. We also over shot the number of blocks able to perform in terms of planning sites.	
Streetscapes Program (1 Strategic Initiative)				
Streetscapes and Beautification	In FY20, DDOT will use local capital funds (~\$60m) in the Streetscape and Beautification budget enhancement to leverage federal funds to advance key capital projects from design to construction. This includes pavement rehabilitation, safety enhancements, greenspace, and multi-modal options. Corridors and intersections are selected based on a number of factors including safety, economic development, and asset preservation.	Complete	The agency will allocate 100% of funding by the end fiscal year but will likely not have spent the entire \$60M balance due to our construction procurement timeline. DDOT continues to work on multiple streetscapes leverages local and federal funds. These project will improve safety, economic development, and asset preservation.	DDOT was able to allocate 100% of FY 2020 funding from the Streetscape Bucket to the specific sub-projects. However, due to the time associated with right-of-way acquisition, procurement, etc. DDOT was unable to spend the \$60M within the fiscal year.
Vision Zero (1 Strategic Initiative)				
Vision Zero	In FY20, the Vision Zero program will conduct at least 5 high crash site visits to engage communities around DC and improve safety at key locations; install Leading Pedestrian Intervals (LPIs) at 100 intersections; and improve integration of the Automated Traffic Enforcement (ATE) program into the overall safety program, through co-location of engineering improvements and cameras, and evaluations to monitor effectiveness relative to safety outcomes.	75-99%	High crash site visits were suspended throughout the Public Health Emergency; LPIs have exceeded target; ATE continues to be integrated into ongoing safety program.	High crash site visits were suspended throughout the Public Health Emergency