



OFFICE OF THE DEPUTY MAYOR FOR PUBLIC SAFETY AND JUSTICE

FY 2023 PERFORMANCE ACCOUNTABILITY REPORT

JANUARY 16, 2024

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1 OFFICE OF THE DEPUTY MAYOR FOR PUBLIC SAFETY AND JUSTICE

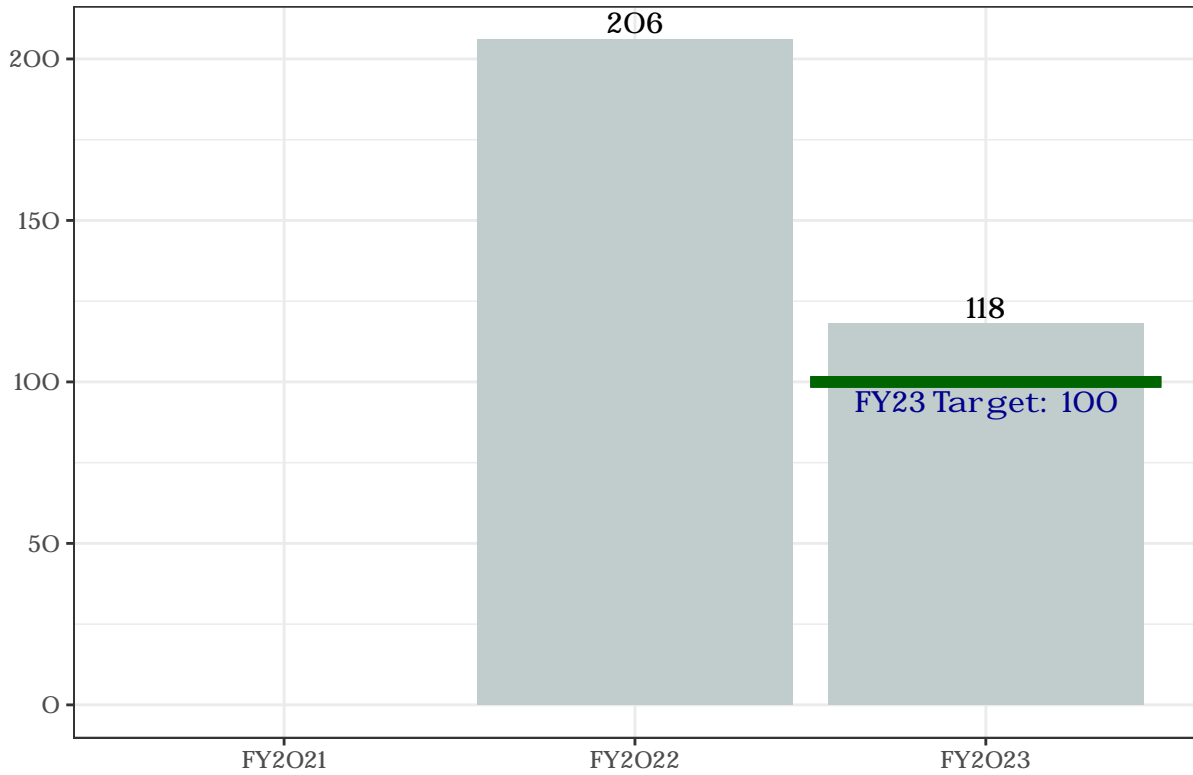
Mission: The mission of the Office of the Deputy Mayor for Public Safety and Justice is to provide direction, guidance, support, and coordination to the District's public safety agencies, and to develop and lead interagency public safety initiatives that improve the quality of life in the District's neighborhoods.

Services: The Office of Deputy Mayor for Public Safety and Justice was created in January 2011 to provide guidance, support, and coordination of public safety and justice agencies of the District.

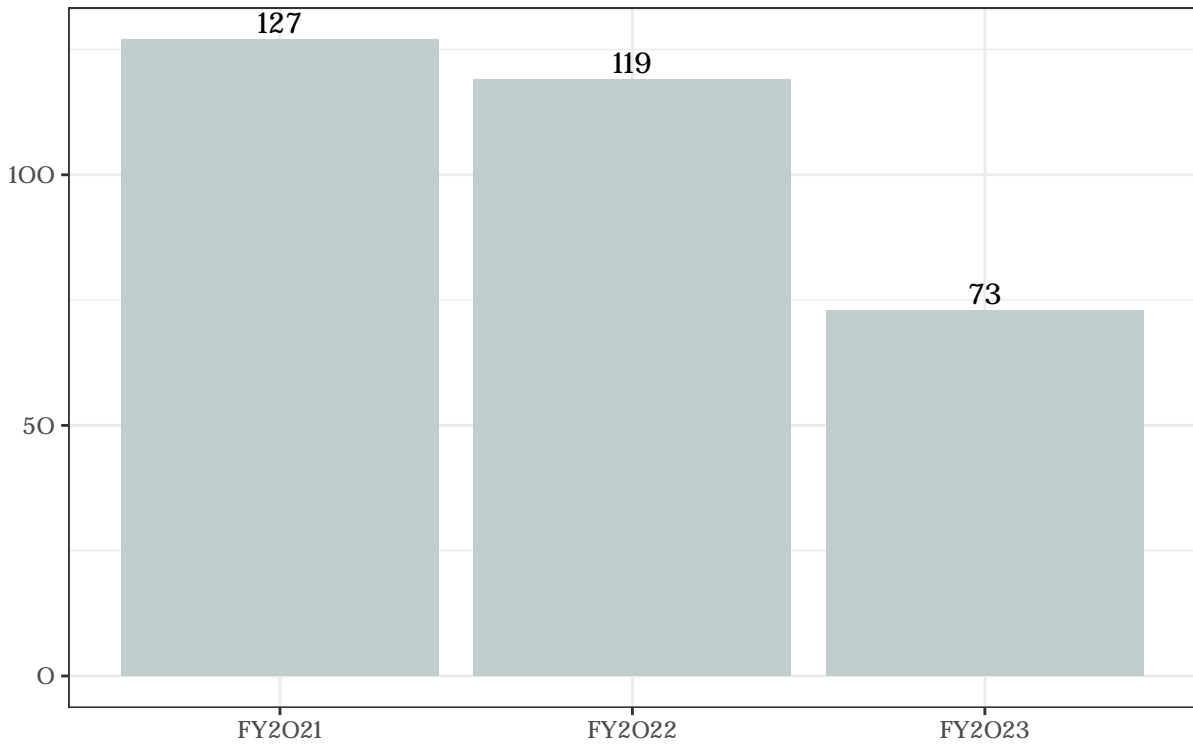
2 2023 ACCOMPLISHMENTS

Accomplishment	Impact on Agency	Impact on Residents
In FY23 DMPSJ provided coordination and leadership for the multi-agency and nightlife task forces.	The increased coordination between agencies has led to more effective use of District resources, reduced crime, and increased government presence.	These task forces are collaborative government approaches to address violent crime and other concerns in three key commercial corridors during the day and nightlife areas during the weekend. The inter-agency, cross-cluster initiatives have demonstrated outcomes of reducing crime and increasing presence in District neighborhoods.
In FY23, DMPSJ championed Mayor Bowser's Safer Stronger Amendment Act of 2023 introduced to address legislative and policy gaps in the District's public safety and justice ecosystem.	Addressing legislative and policy gaps in the District's public safety and justice ecosystem provides the District with additional tools to reduce crime.	Provisions of the Safer Stronger Amendment Act were included in the Prioritizing Public Safety Emergency Amendment Act signed into law on July 20, 2023.
In July 2023, Mayor Bowser announced the nomination of Pamela A. Smith as the chief of the Metropolitan Police Department (MPD).	The MPD Chief implements and directs key public safety strategies to reduce crime which aligns with the DMPSJ mission to improve quality of life in the District's neighborhoods.	Chief Smith is known for her law enforcement commitment and advocacy, leadership, and her skillful passion to forge relationships within the agency and across the communities she serves.

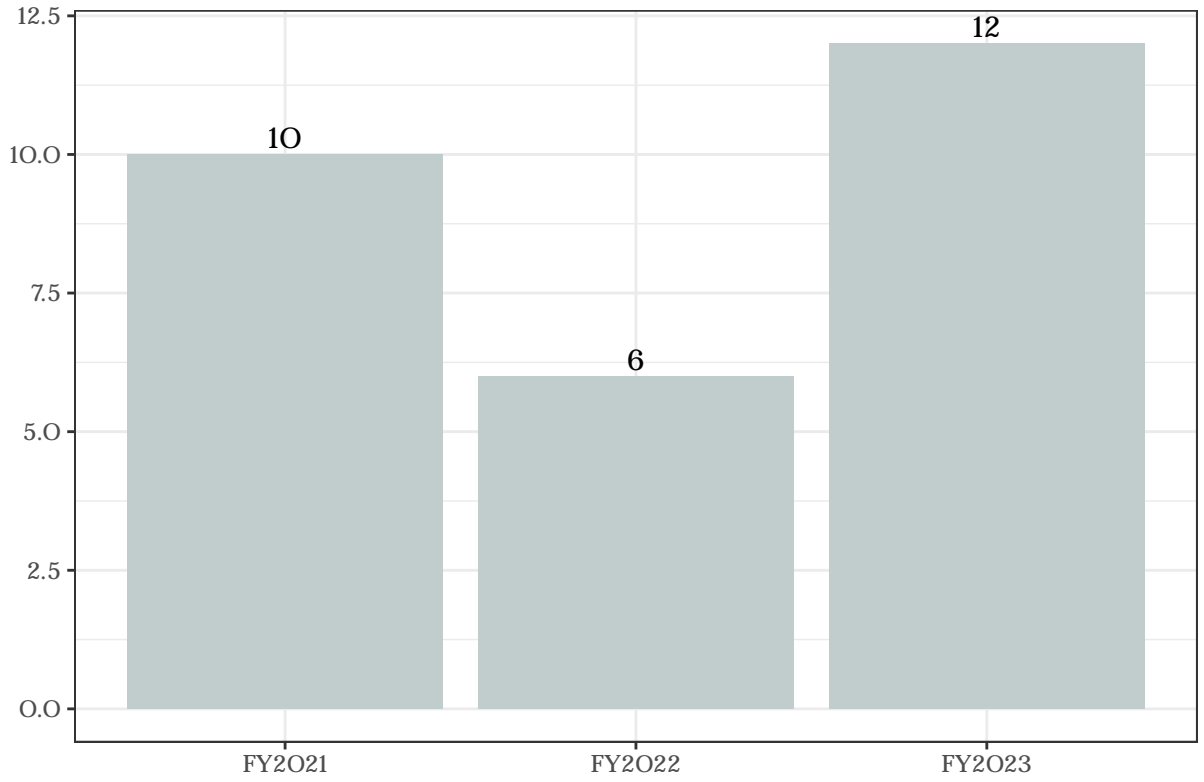
Number of community meetings attended



Number of meetings attended with federal and/or neighboring jurisdiction partners



Number of times testifying in front of DC Council



3 2023 OBJECTIVES

Strategic Objective

Foster collaboration and coordination among District agencies and federal, neighboring jurisdiction, and private sector partners to achieve District goals.

Provide direction, guidance, and oversight of public safety agencies to enhance safety in the District.

Create and maintain a highly efficient, transparent, and responsive District government.

4 2023 OPERATIONS

Operation Title	Operation Description
Foster collaboration and coordination among District agencies and federal, neighboring jurisdiction, and private sector partners to achieve District goals.	
Co-produce public safety strategies with District and federal partners and neighboring jurisdictions.: Daily Service	Cross collaborate with other public safety and related agencies both inside and outside the District.
Provide direction, guidance, and oversight of public safety agencies to enhance safety in the District.	
Policy recommendations: Daily Service	DMPSJ recommends policies and programs using data evidence and best practices to promote public safety and justice in the District.
Oversight of public safety agencies operations: Daily Service	DMPSJ examines current agency policies on a continuing basis to enhance the effectiveness and responsiveness of those programs.
Meetings with agency directors and chiefs: Daily Service	DMPSJ provides various forums, including one-on-one meetings with directors and cluster meetings, for agency directors to voice concerns, share opinions, ask advice, and share ideas.
Assist agencies with getting through roadblocks impeding their ability to carry out their mission effectively: Daily Service	DMPSJ assists agencies with issues they are facing by convening meetings, offering advice, writing correspondence, and other means of support.
Legislation: Daily Service	DMPSJ assists and provides guidance to agencies with regards to legislation and regulation changes.
Oversee administration of the Concealed Pistol Licensing Review Board (CPLRB): Daily Service	DMPSJ oversees the administration of this board in collaboration with the Office of the Attorney General and the Mayor's Office of Legal Counsel. This includes handling appeals from license revocations and suspensions, and reviewing appeals of any denials of an application for a concealed pistol license issued by the Chief of the Metropolitan Police Department.
Create and maintain a highly efficient, transparent, and responsive District government.	
Freedom of Information Act (FOIA) requests: Daily Service	DMPSJ responds to all FOIA requests in a prompt and timely manner.
Performance plans: Daily Service	DMPSJ creates, maintains, and monitors performance plans that reflect the policies and procedures of the office and the duties each employee performs.
Regular budget and performance meetings: Daily Service	DMPSJ holds regular budget and performance review meetings as needed to analyze actual financial and agency performance compared to projected budget and agency performance plans, to ensure compliance with budget requirements and performance standards.

5 2023 STRATEGIC INITIATIVES

In FY 2023, Office of the Deputy Mayor for Public Safety and Justice had 4 Strategic Initiatives and completed 75%.

Title	Description	Update
Reduce Violent Crime throughout the District.	Collaborate within the PSJ cluster, across clusters, and throughout the National Capitol Region to innovate ideas to reduce violent crime, assist victims and families affected by violent crime, and deal with the trauma that violent crime creates.	Completed to date: 50-74% In Q4, DMPSJ, DMOI, DMHHS, and DME submitted their assessments of their roles in violence prevention, intervention, and reduction. The MPD robbery suppression task force showed some incremental progress in slowing the increase in robbery. Reduction of violent crime is a continuous task.
Legislation Beneficial to Increasing Public Safety and Justice for Residents.	Based on the work done in previous years on a variety of initiatives, including, but not limited to: record sealing, parole, criminal code revision, ghost gun statutes, extreme risk protection orders, work with the Council on creating/strengthening legislation that increases DC residents' sense of public safety.	Completed to date: Complete IN Q4, the executive worked with the Judiciary Committee to pass provisions of the Safer Stronger Amendment Act via emergency and temporary legislation. This included updates to the Private Security Camera Incentive Program, changes to rebuttable presumption to increase detention for persons involved in violent crimes and gun offenses, creation of a felony offense of strangulation, and clarifications to allow more admissibility of GPS data of tracking devices for individuals on supervised release in court. The ACT now bill proposed by Mayor Bowser will provide more tool while also amending provisions of the Comprehensive Policing and Justice Act.
Assist FEMS with Options for Streamlining Emergency Transport.	Work with FEMS, OUC, and other partner agencies (such as DBH and the DC Hospital Association) to find ways to divert additional patients from being transported to overcrowded emergency departments, reduce FEMS' drop-times at emergency departments, and expand alternative destinations and transportation modes for patients who are not having a medical emergency.	Completed to date: Complete FEMS started the hospital Liaison Officer (HLO) program, placing FEMS officers at Howard University Hospital and United Medical Center to help facilitate the triage process and provide medical observation for low-acuity patients or determine whether providers can bring patients directly to emergency department (ED) triage, bypassing the ED. Due to initial success, FEMS plans to expand the pilot to George Washington University Hospital in Q4.
Reorganize DMPSJ to Manage Cluster Agencies More Effectively.	In FY23, DMPSJ will hire four additional FTEs. With this additional manpower, we will reorganize the way we approach managing our cluster agencies, focusing more on cross-agency initiatives and major projects.	Completed to date: Complete DMPSJ was fully staffed in Q4 DMPSJ staffing levels met the need for FY2023. However, in FY2024 DMPSJ will be assuming responsibility for the Safe Passage program so the staffing needs for the agency will change in FY2024 and there will be a continued need to adjust our staffing.

6 2023 KEY PERFORMANCE INDICATORS AND WORKLOAD MEASURES

Key Performance Indicators

Measure	Directionality	FY 2021	FY 2022	FY 2023 Q1	FY 2023 Q2	FY 2023 Q3	FY 2023 Q4	FY 2023	FY 2023 Target	Was 2023 KPI Met?	Explanation of Unmet KPI
Foster collaboration and coordination among District agencies and federal, neighboring jurisdiction, and private sector partners to achieve District goals.											
Number of community meetings attended	Up is Better	New in 2022	206	29	37	35	17	118	100	Met	
Percent of PSJ agencies engaged in cross-cluster joint initiatives	Up is Better	New in 2022	12%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	100%	100%	Met	
Provide direction, guidance, and oversight of public safety agencies to enhance safety in the District.											
Percent of cluster agencies that "Met" or "Almost Met" 75 percent of fiscal year KPIs.	Up is Better	72.7%	50%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	66.7%	66.7%	Met	
Percent of cluster agencies that almost or fully (at least 75% complete) achieved 75 percent of fiscal year strategic initiatives	Up is Better	58.3%	58.3%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	50%	58.3%	Unmet	The most significant barrier to meeting this objective is manpower. We do not see this barrier disappearing in FY24 and so our goal will be to focus agencies on core functions in a "back to basics" approach.
Percent of cluster agencies that submit quarterly updates in Quickbase on time	Up is Better	91.7%	83.3%	Annual Measure	Annual Measure	Annual Measure	Annual Measure	16.7%	83.3%	Unmet	The most significant barrier in meeting this target has been transition within the DMPSJ office. We do not see this continuing to be a barrier in FY24 and fully expect to meet this target in FY24.
Create and maintain a highly efficient, transparent, and responsive District government.											
Percent of FOIA requests processed without an extension	Up is Better	New in 2022	30%	100%	90%	100%	100%	96.6%	100%	Nearly Met	Requiring an extension on 1 FOIA request does not indicate a barrier is present. We will strive to continue to hit our 100% target in FY24.

Workload Measures

Measure	FY 2021	FY 2022	FY 2023 Q1	FY 2023 Q2	FY 2023 Q3	FY 2023 Q4	FY 2023
Co-produce public safety strategies with District and federal partners and neighboring jurisdictions.							
Number of cross-cluster interagency initiatives supported.	Not Available	6	Annual Measure	Annual Measure	Annual Measure	Annual Measure	6
Number of meetings attended with federal and/or neighboring jurisdiction partners	127	119	24	29	5	15	73
Legislation							
Number of proposed legislation recommended	1	0	Annual Measure	Annual Measure	Annual Measure	Annual Measure	3
Oversee administration of the Concealed Pistol Licensing Review Board (CPLRB)							
Number of CPLRB cases that go to evidentiary hearings and/or trial.	Not Available	30	Annual Measure	Annual Measure	Annual Measure	Annual Measure	1
Number of cases reviewed by the CPLRB	205	176	Annual Measure	Annual Measure	Annual Measure	Annual Measure	311
Oversight of public safety agencies operations							
Number of one-on-one meetings held with agency directors	102	118	Annual Measure	Annual Measure	Annual Measure	Annual Measure	156
Number of media interviews	55	49	0	6	4	15	25
Number of press conferences hosted/supported.	New in 2023	New in 2023	5	9	12	11	37
Number of public safety and justice cluster meetings	14	9	Annual Measure	Annual Measure	Annual Measure	Annual Measure	6
Number of times testifying in front of DC Council	10	6	Annual Measure	Annual Measure	Annual Measure	Annual Measure	12
Freedom of Information Act (FOIA) requests							
Number of FOIA requests processed	19	35	Annual Measure	Annual Measure	Annual Measure	Annual Measure	28
Number of FOIA extensions requested	0	2	Annual Measure	Annual Measure	Annual Measure	Annual Measure	1