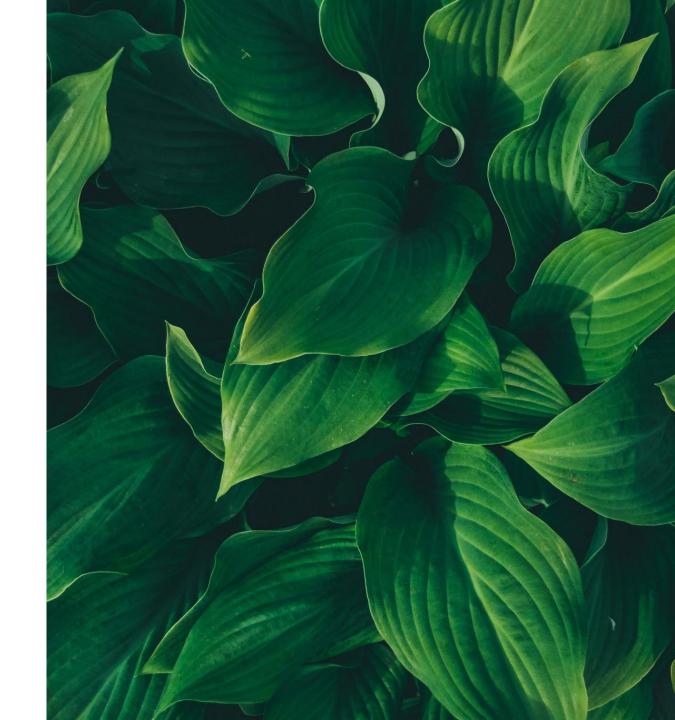
# Sustainability at TechM

Scale at Speed with Sustainability



# Leading with Purpose

We remain among the top five IT service providers worldwide and maintain our role within India as a leader in sustainability.



Focus on enhancing operational eco-efficiency



Lead Sustainability
Transformation through
Process Improvements,
Innovation and Disruption



To be rated amongst the top brand to work for



Focused responsible business growth

We are committed to pursuing **'Purpose beyond Profits'** by embedding ESG principles into our core strategy and maintaining a balance between Sustainability and overall business profitability, thus creating a long-term positive impact on the planet and society while providing greater value for all our stakeholders.

Introduced Vision FY27, comprising strategies for growth, organization and operations aimed at driving topline growth and achieving industry standard margins with high predictability.

# A promise of

# Scale at Speed



₹ 519,955 Mn Revenue



**145,450+** Employees



**1,100+** Clients



**90+** Countries

# Our Global Footprint



# Recognized Sustainability performance



## First Indian company in the world to have been

awarded the Sustainable Markets Initiative's Terra **Carta Seal** 



#### **Dun & Bradstreet India** - **ESG Champion** of India

in the Software and IT Services Sector **2024** 



## **CDP 2023 Only Indian company**

in the "A" list of CDP Climate ,Water Security &, Supply Chain

**BW BUSINESSWORLD** 



#### **Dow Jones Sustainability Index** (DJSI) 2023

Only Indian company in Software & Services on DISI World Index 2023 and has been ranked 2<sup>nd</sup> globally with perfect 100 percentile



#### **Business World Sustainability Conclave 2023**

Ranked #1 amongst the Top 25 IT Sustainable Companies in India. Recognized as **India's Most Sustainable Business of the Year** 2023.



#### **Leading** Sustainable Organizations 2024 by ET **Edge** at **Times Now** Global Sustainability Alliance -Sustainable Organizations

2024



## **EcoVadis 2023 Gold** rating with 93 percentile



# Only Indian IT company to be included in the top 5% of and a member of S&P Global

Yearbook 2024 for the 9th consecutive year



## **TIME and Statista** Included in World's Most global sustainable companies Sustainable Companies 2024 list. **#1** among all Indian

companies.



## **Morgan Stanley Capital International 2023**

Awarded "A" rating badge



Included in the **Sustainalytics 2023 Top-Rated** ESG Companies list



Constituent of FTSE4Good **Index Series 2023** 

# Our Sustainability Mandate

## MAHINDRA SUSTAINABILITY FRAMEWORK

Building enduring businesses by rejuvenating The environment and enabling stakeholders to rise

## **PEOPLE**

Enabling Stakeholders to Rise

- Build a Great place to work
- Foster Inclusive Development
- Make Sustainability Personal

### **PLANET**

Rejuvenating the Environment

- Achieve Carbon Neutrality
- o Become Water Positive
- o Ensure No Waste to Landfill
- Promote Biodiversity

#### **PROFIT**

# Building Enduring Business

- Grow Green Revenue
- Mitigate Risks including
- Climate Risk
- Make Supply Chain Sustainable
- Embrace Technology and
- Innovation
- Enhance Brand Equity

PARTERNING, LEARNING, SHARING

#### **GIVING BACK MORE THAN WE TAKE**

# Our ESG Roadmap

# Environmental



### **Climate Resilience**

Achieve Net Zero **2035 (31%** reduction of Scope 1+2 emissions against baseline FY16 in FY 24)



## **Focusing on Renewable**

**90%** Renewable Energy by **FY30** (31% for owned and 22.96% globally ill **FY24**)



## **Solid Waste Management**

Zero Waste to Landfill by **FY26** for 13 Owned locations (**8 of 13** locations certified)



#### Afforestation

Plant **1,50,000** trees by **FY26 113,240+** trees planted till **FY24** 



#### **Water Security**

Reduce Water Withdrawal intensity by **20%** by **FY26** (**5.2 kl/person** in **FY24**)



## Sustainable Supply Chain

Audit **200** Suppliers on Sustainability by **FY26** (Audited **150**+ suppliers till **FY24**)

# Social

#### **Women Empowerment**



37% Women in organization & 11% in senior management by FY26 (Women overall 33.12% in FY24, Women in sr. mgmt. 10.3% in FY23)



## **Human Rights Assessments**

**100%** Owned locations by FY26. (9 of 13 locations completed)



## **Volunteering Hours**

**180,000** per year by **FY26** (Green Marshals: **3,504** hours in **FY23**, CSR & ISR: **90,460**+ hours in **FY24**)



## **Employee Recognition**

60% associates to be recognized by FY26 (51% associates recognized FY24)



#### CSR Projects (Employability)

TMF Smart Centers: **120** by **FY26** (**82** in FY24) TMF Smart Academies: **15** by **FY26** (**12** in FY24



#### CSR Projects (Disability)

TMF Disability Projects: **50** by **FY26** (**44** in FY24)



# CSR Beneficiaries (Direct & Indirect) 70,000 Direct & 25 Lakh Indirect by FY26

(**1.1 Lakh** Direct & **14.6 Lakh** Indirect in FY24)

## Governance

Effective Board: Diverse and

## **Maintain High Corporate Standards**



- Proactive Risk Management System
- Stringent compliance

Independent

- Transparent Disclosures
- Strong Customer Relationship
- Robust Cybersecurity
- Effectual Data privacy

## **Integrated Reporting**



- Aligned to IIRC, GRI standards 2021, and SASB framework, BRSR
- Scenario Analysis carried out according to **TCFD** recommendations & mapping of UN SDG Goals

#### **Board of Directors\***



- 4 women directors, exceeding the mandate of 1
- Independent directors: 6 (60%), exceeding the mandate of 33.3% (i.e., 1/3<sup>rd</sup>)
- Board Diversity policy



# Our Environmental Commitments



Achieve carbon neutrality by 2030



Attain Net Zero by 2035



Increase renewable energy sourcing to 50% by 2026 and 90% by 2030



Become water positive by 2030



Zero Waste to Landfill (ZWL) certification for 100% owned facilities by 2026



Impart eco-design training to all the direct employees by 2030

# Our **Environmental** Initiatives Overview



# **Solar PPAs (Power Purchase Agreements)**

Increasing our renewable energy sourcing from Solar Panels (4MW) and through PPAs at Pune (5 MW) and Noida (1.5 MW) locations & with previously purchased PPA's at Bengaluru (10MW).



# **Internal Carbon Price (ICP)**

Implemented Internal Carbon Price of **\$12/MTCO2e** to boost green investments.



## Zero-waste to Landfill (ZWL)

Obtained ZWL certifications for 8 locations Bangalore,
 Hyderabad, Pune, Chennai, Noida, Hyderabad TMIC SEZ,
 Chandigarh and Nagpur



## **Green Commute**

- Adopted EVs for employee commute Noida saved 97 MTCO2e in FY24.
- Provided Electric charging points at 100% owned locations



# **Green and Sustainable campus**

- Gold, Platinum LEED certified buildings at Bangalore,
   Chennai, Pune, Hyderabad TMTC SEZ (FY24)
- ISO14001 EMS, ISO 45001 certified facilities.
- Smart BMS Control system with Smart LED Lighting, HVAC and VFD cooling, Smart Parking, Occupancy Motion sensors



## **Energy, Waste and Water conservation measures**

- STP for recycling wastewater and RO Plant for drinking water treatment.
- Food waste recycling through Organic Waste Compositor
- Green E-waste disposal.



# **Science Base Targets (SBTi)**

Committed to SBTi Net Zero targets in line with the climate science.



# **Eco Design Training**

 Eco design training to the employees on weekly basis and part of **Induction program** to create awareness for new hires.

# Our Energy Efficiency Initiatives

**53,537** GJ Energy and **10,648** MTCO2e emissions saved through installation of LEDs, motion sensors and energyefficient practices and technologies till FY24\*

Achieve **20%** reduction in energy consumption by FY30 against FY21

4 Buildings have been received green building certification by the IGBC/LEED

Energy demand for TechM's operations primarily stems from lighting, cooling, and connected loads With a strong focus on energy efficiency and conservation. TechM actively boosts the contribution of renewable energy sources in its energy mix each year to reduce its environmental impact

## **Initiatives:**

- ✓ Adopting Green Building practices
- ✓ Employing data centre consolidation, server virtualisation, energy efficient equipment, natural and adiabatic cooling methods
- ✓ Standardisation of cafeteria AC operations
- ✓ TechM conducts employee engagement programmes, including awareness campaigns, training sessions

#### **Actions:**

- ✓ Investing significantly in renewable energy, including solar LED lights and water heaters
- ✓ Installation of energy-efficient cooling technology, HVACs, VRVs, and building controls
- ✓ Conduct water audits

# Our Water Positive Promise

# 62%

Reduction in water withdrawal intensity from the base year (13.73 KL/person in FY16)

# 5.2 KL/Person

Water withdrawal intensity

# 100%

Owned facilities are Zero Liquid Discharge

Taking proactive steps to become Water Positive by 2030, conserving and replenishing water resources

TechM has established a <u>Water Management Policy</u> and meaningful targets to enhance water efficiency and increase the utilisation of wastewater through technology-driven innovations.

#### **Initiatives:**

- ✓ Installing Rainwater Harvesting Plants
- ✓ Water conservation workshops to raise awareness among associates about Water Risks and Conservation
- ✓ Monitoring and promoting water stewardship across the value chain

#### **Actions:**

- ✓ Conducted both internal and external water assessments on water usage to identify areas for better water efficiency through data gathering, and continuous monitoring and review.
- ✓ Investment in R&D
  - To date, over 5,930+ water restrictors and sensors have been installed, resulting in a significant reduction in water consumption.
  - o For Upgrading Sewage Treatment Plants (STPs) with MBR Technology to enhance efficiency.
- ✓ WASH tool for water sanitation and hygiene scored at 1.92 of 2 in FY24.

# Our Waste Management

# **344.21 MT** of waste was diverted from disposal, comprising 97% of total waste generated (356.22 MT)

# **12.01 MT** of waste was directed to disposal, comprising 3% of total waste generated (356.22 MT

# 100%

13 owned facilities to be Zero Waste to Landfill certified by 2026 Effective waste management is imperative for TechM's business operations, encompassing a multifaceted approach that integrates environmental responsibility, regulatory compliance, cost reduction, reputation enhancement, fostering innovation.

TechM has established the <u>Waste Management Policy</u> to adopt circular economy practices and minimise the waste to landfill

#### **Initiatives:**

- ✓ Implementing comprehensive recycling program these programmes are integrated to reduce the amount of waste sent to landfill
- ✓ Plastic free campus

## **Actions:**

- ✓ Waste audits are conducted regularly to identify opportunities for optimising waste, with focus on obtaining ZWL (Zero Waste to Landfill) certification after each audit
- ✓ Implementing waste reduction policies
- ✓ Waste reduction training is provided to employees to raise awareness and promote responsible waste management practices throughout the organisation
- ✓ Investments made in innovation, and research & development to pioneer waste reduction.
- ✓ Allocates resources to develop new solutions to minimize waste generation from business operations.



# Our Environmental Highlights FY24







# Climate Change

- **Scope 1+2** reduced by **31%** against base year FY16.
- Reduction of 21,464
   MTCO2e GHG emissions by Renewable Energy.
- Planted 113,240+ trees till FY24 helped us save 2,800 MTCO2e.
- Implemented Internal Carbon Price of \$12 per ton CO2e.

# **Energy Management**

- Increased RE from 1.77% (in baseline year FY16) to 31% for owned locations and 22.96% globally in FY24.
- 29.98 Mn units of electricity consumption saved through Renewable Energy.
- 53,537 GJ saved through LEDs, sensors and efficient equipment till FY24.
- Green building certification helped saved 21% of energy consumption.

# Water & Waste Management

- Recycled and reused 290
   Million liters wastewater
   through STPs and
- Recharged 36.07 Million liters of ground water levels by rainwater harvesting plants equivalent to 48% of total water withdrawal.
- Achieved WASH tool score of 1.92.
- 41 tons (24%) of food waste is converted to manure through Organic Waste Converters
- 97% of total waste is recycled/reused/sold.

# Our Sustainable Supply Chain Management

- ✓ Embracing suppliers from diverse backgrounds.
- ✓ Responsible sourcing standards are a part of supplier contracts.
- ✓ Our Sustainable Supply Chain Management (SSCM) Policy establishes stringent sustainability standards for suppliers, vendors, and partners.
- ✓ Regular Supplier Audits and assessments.
- ✓ Empowering suppliers through capacity building workshops, training and engagement to enhance sustainability outcomes.

# **KEY HIGHLIGHTS**

78.79%

Of procurement budget spent on local suppliers in FY24

2

Supplier capacity building workshops conducted

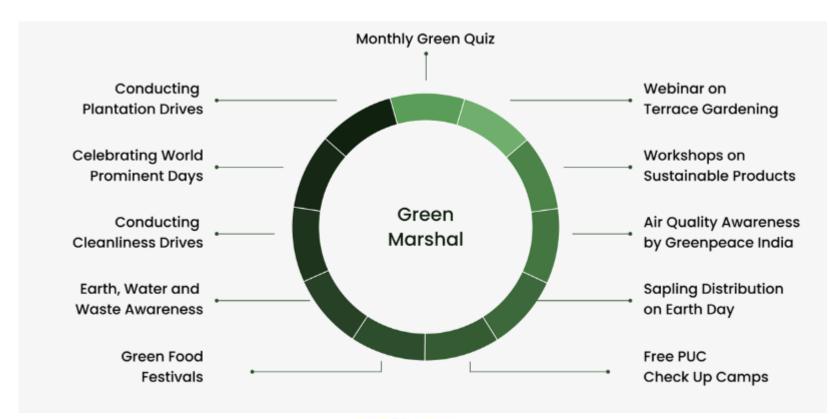
**154** out of top 200 Key suppliers were assessed for environmental and social impacts representing 77% of top suppliers

28%

of global spend of TechM's IT suppliers are certified diverse suppliers during FY24



# Making Sustainability Personal





Training on Green Initiatives



Build network of likeminded Green Marshals.
Encourage Carpooling



No plastic in campus.



Newer ways of Conservation

Our Green volunteer's participation was 3,504 hours in FY24

# Our Decarbonization pathway – Net Zero by 2035

We are committed to SBTi-approved near term targets to reduce Scope 1 & 2 emissions by 22% by 2030 against 2016. In addition, we have set targets to reduce 90% of Scope 1+2 emissions against 2016(114,309 MTCO2e) and scope 3 emissions against 2020(39,285 MTCO2e) by 2035 in line with SBTi climate science.\*.

We offset remaining unavoidable emissions through carbon credits and reduce the emissions through investments in permanent carbon removal solutions such as reforestation and carbon capture technologies. Additional initiatives renewable energy adoption, supplier engagement etc., as below. Our goal is to minimize our footprint while driving growth and contributing to a sustainable future.



## Renewable Energy

Increase RE to 90% till 2030 compared to 1.77% in base year 2016 through onsite installations and adopting PPA's

## Resource Efficiency

- ✓ Replace phasewise LED's and install motion sensors to reduce 20% of emissions
- ✓ Install efficient VRV and HVAC's
- ✓ Star rated or energy efficient procurements of laptops, desktops, hardware & other equipment

## Carbon Sequestration

- ✓ Tree plantation to reduce 10% of emissions by 2030
- ✓ Plant 150,000 trees by FY26 and 350,000 by FY30.

# Zero Waste to Landfill (ZWL)

- ✓ ZWL certification for all owned facilities by FY26 and extend to all global locations by FY30.
- Enable circular economy reducing emissions through logistics

## Sustainable Procurement

- ✓ Sustainable procurement from suppliers who are committed to sustainable practices.
- ✓ Preference to local suppliers and carbon efficient logistics to reduce relevant travel emissions.

## BMS with loT

✓ Building
Management
systems
integrated with
IoT and
automated
sensors

## Reduce Personal Commute

- ✓ Reduce 30% of emissions by FY26 and 50% by FY30.
- ✓ Advocacy campaign to use company/public transport & pool services to reduce personal commute.

## Reduce Business Travel

- ✓ Enable Virtual meetings through VCS, Teams etc.
- ✓ Implement 30% virtual conferencing by FY26 and 50% by FY30.

<sup>\*</sup>We have submitted our Net Zero targets to reduce 90% of scope 1,2,3 emissions by 2035 to SBTi and pending for approval.



# Our People Philosophy

# **EMPLOYEE VALUE PROPOSITION**

We offer our associates the 'Freedom to Explore' so they can experiment and embrace new opportunities to Connect, Co-create & Celebrate.



Establish and nurture relationships to build a fulfilling career.



Encourage doing new things and finding new ways of innovating.



Leverage diverse perspectives to Seamless blending seek excellence while pursuing passion.



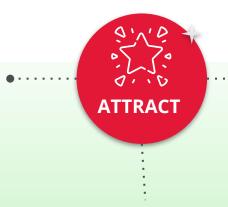
# **TechM CARES Framework**

A formal process for internal Employee engagement with the focus on Career growth, Job satisfaction, Happiness, Stress, Clear Purpose, Alignment, Recognition, Empowerment and Strive. All people practices, policies & programs are aligned to one of these 5 dimensions. Our people management process include strategies to attract, develop, engage and retain employees.

Our latest employee satisfaction score as per MCARES Survey is 4.58 and % of employees who responded to the survey is 47% which is carried for **FY2023-24**\*

<sup>\*</sup>TechM CARES survey for FY23, to be done in FY24, was not conducted due to organisational restructuring and implementation of associated changes. Hence, we carried the same previous score to FY2023-24 i.e., for April 2023 to March 2024.

# Our People Initiatives



Forecast to fulfillment simulator for planning talent hiring

Touchpoints designed for candidate experience enhancement

Proactive engagement from "offer to onboarding" to ensure transparency

Touchpoints designed for candidate experience enhancement

Buddy Referral Program incentivizes employee referrals

Specialized campus hiring and lateral hiring programs to meet business needs



Technology, Domain and Professional competencies for self-learning

Reskilling employees near project completion for next deployment

Learning Academies and Center of Excellence for custom courses

Talent to Value approach to identify critical roles for priority skilling

Leadership Learning for Behavioral, Sales and Leadership skills

Fast-track promotions, rotations, and career acceleration through upskilling in niche skills



Employee-led engagement through Josh, spreading delight across offices

Business level and location level engagement forums to build connect

Peer to peer recognition, digital rewards and organizational level awards

Tech enabled human experiences at work including humanoid cobots

Spark platform to collaborate internally and stay connected to colleagues

Culture of driving positive change, celebrating each moment and empowering all to Rise.



Value transparency, communication and fairness at the workplace

Flexible benefits designed to address the needs of diverse workforce

Individual Social Responsibility (ISR) program encourages volunteering

Zero tolerance for harassment with anonymous reporting platforms

Wellness delivery is holistic covering eight dimensions from physical to social

Recognize right to freedom of association through trade union or work councils



# DIVERSE AND INCLUSIVE WORKFORCE

**33.12%** global women representation with target of 37% by FY26

96.10% talent are local hires (from the same nation) with a presence in 90+ countries

Female attrition rate at 9.6% is lower than male attrition at 10.1%

# TALENT DEVELOPMENT & RETENTION

**48.96** Average hours of training & Skill Development programs

Appraisal based on performance & career development

**70.29%** Open positions filled by internal candidates

EMPLOYEE
ENGAGEMENT
& WELL-BEING

Deliver human-centered experience in a hybrid work environment

'Holistic and collective wellbeing' through wellness-first offerings

Employee recognition programs to help nurture a culture of appreciation

We are developing
Our People
for an
Empowered
Future.

# Our Safe Workplace Initiatives

<u>Health, Safety, and Environment (HSE) Policy</u> ensures compliance with environmental and workplace health and safety regulations.

- TechM's HSE Management systems and practices are certified and complies with ISO 14001 and 45001 standards.
- HSE Committee at regional level reports to global **HSE Forum** on incidents and preventive actions taken.
- Utilises Hazard Identification and Risk Assessment (**HIRA**) framework to effectively manage workplace related health & safety hazards
- BehaviourBased Safety & Health (BBS&H) programme promotes safe practices and environmental stewardship through coaching and reinforcement of safe behaviours.
- Wealth of Wellness (WoW) Programme ensures preventive, personalised & holistic wellness.
- Associate Welfare Trust (AWT) formed by TechM's associates to assist other members and their dependent family members, during medical emergencies, if covered in the insurance plan.
- Incident management Tool ( IMT ) tracks incidents related to medical urgency, covering injuries, ill-health, environmental accidents, or potential injury, applying to all personnel having workplace access.

**'Zero'** lost time, injuries and fatality rate

Zero Work-related injuries in FY24

Zero Fatalities resulting from work-related ill-health in FY24

# Human Rights Assessment

We honor the rights and freedom of every individual by reinforcing our commitment through our <u>Human Rights Policy</u>

We conduct external human rights assessments based on GRI Standards 2021 and SA8000 standards.

3 pillars of Human Rights Indicators



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# Our CSR Vision

# **Empowerment through Education**

TMF has its focus spanned across three key areas of development with Gender and Mental Health being cross-cutting themes across all programmes.





© Education © Employability



Disability

# **CSR IMPACT**

492.757 Direct beneficiaries cumulatively since FY13

**109,504** and **1,349,798** Lives touched directly and indirectly, respectively in FY24

8,188 PwD beneficiaries comprising 18.2% of core beneficiaries

**45,404** direct and **690,405** indirect Women beneficiaries (comprising 50.4% of total beneficiaries as mandated by the Board) in FY24



144



Implementation partners

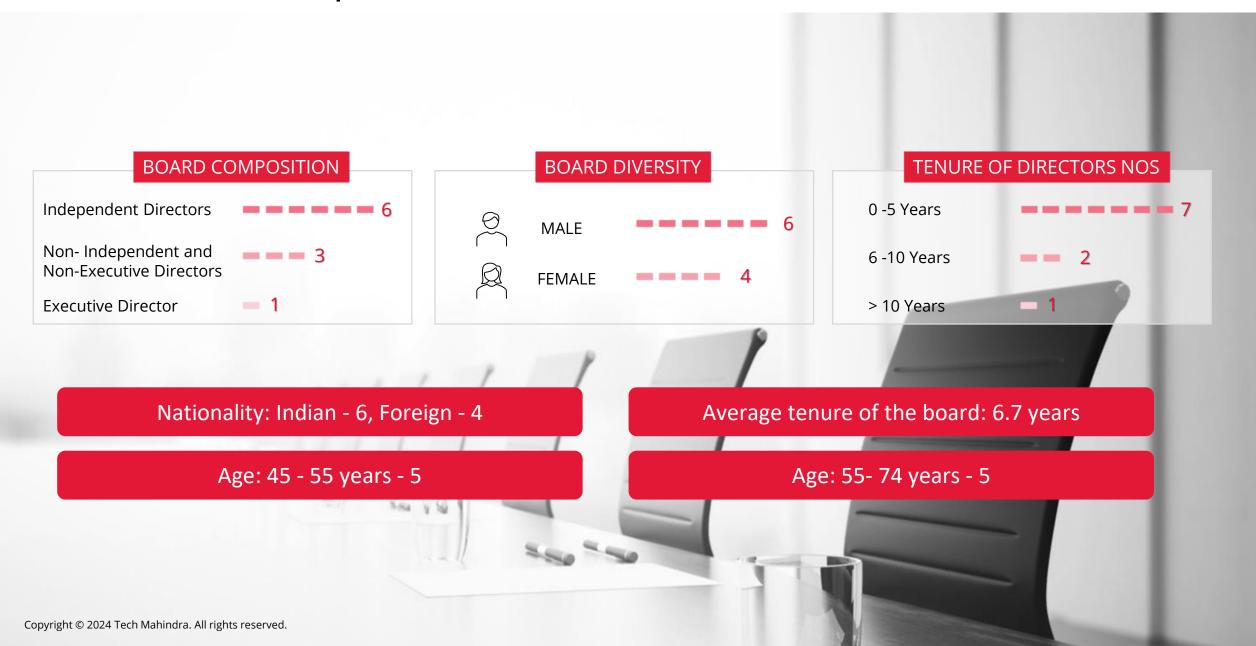


Locations across India

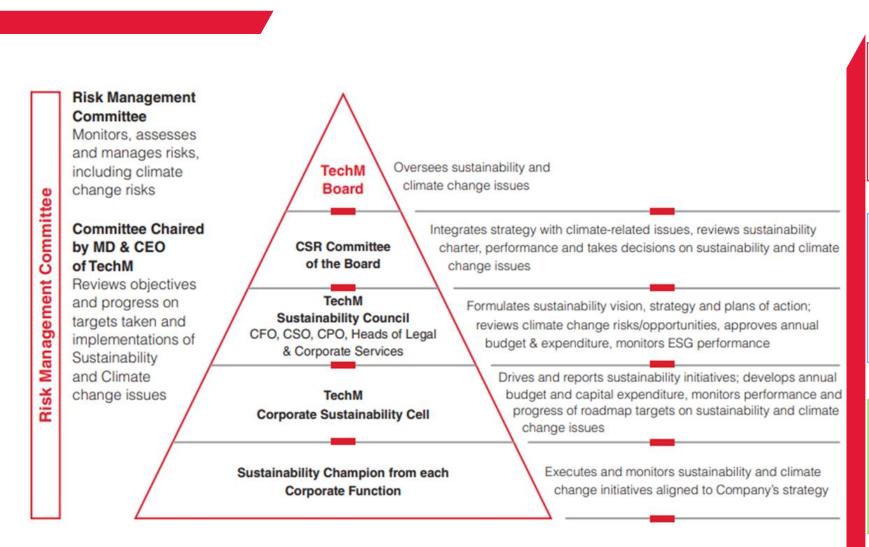




# Our Board Composition



# Our Governance and Management Policies



- Human Right policy
- POSH policy
- Whistleblower policy
- HSE policy
- Tax policy
- Business Responsibility policy

- Ethical Code of Conduct
- Anti-bribery policy
- Anti-corruption
- D & I policy
- Privacy Protection
- CSR policy



- Security Management
- UNGC Principles
- LFFD
- BCP & Disaster Recovery
- SCM Capacity Building
- TCFD Framework alignment

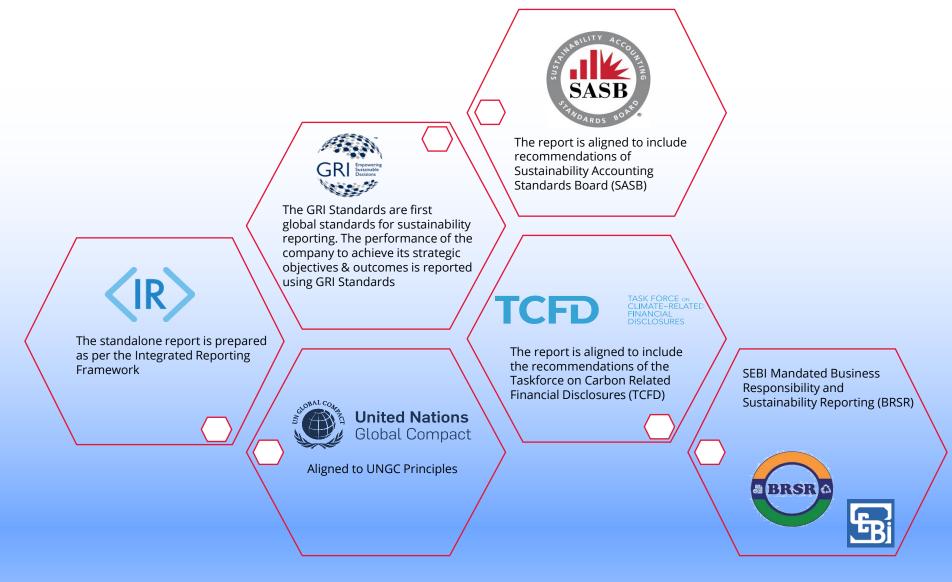
- Risk Management
- EMS ISO 14001
- OHSAS ISO 45001



- Environmental policy
- Green Procurement
- Biodiversity policy
- SSCM Supplier Code of Conduct
- SSCM Policy

- Climate Change policy
- Water policy
- Sustainability Policy
- Carbon Price
- Waste Management Policy

# Our Reporting Landscape



# Our Ethics and Compliance Management

TechM has established a comprehensive <u>Code of Ethical Business Conduct</u> (CEBC), to guide its personnel to uphold Company's principles, practices, and policies with integrity

# **Highlights:**

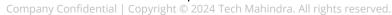
- CEBC is last approved by the Board in 2024.
- Annual statutory audits of CEBC Compliance systems by third party.
- Zero tolerance to any form of corruption or bribery, including during contribution to any charities and committed not to campaign or offer any funds to political parties.

"Zero" contributions made to political parties during FY2023-24, abiding by the company's code of conduct.

#### **Main KPIs:**

Parameter	Incidents of FY2023-24*
Corruption or Bribery	8
Customer Data privacy	0
Harassment	93
Advertising	0
Conflicts of Interest	0
Money Laundering or Insider trading(Unfair trade practices)	0

<sup>\*</sup>FY2023-24 refers to April 2023 to March 2024 and coverage is globally.



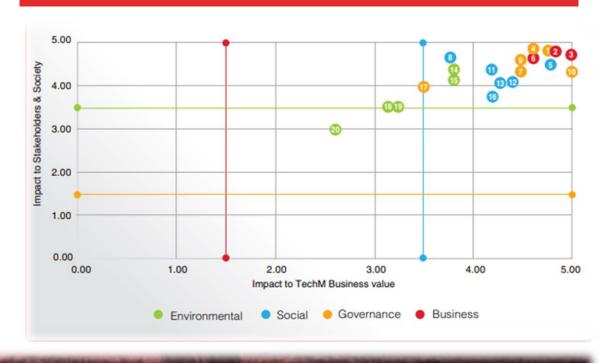


# Our Double Materiality Assessment

# **Materiality Assessment Process**



# **Materiality Matrix FY 2023-24**



These metrics shape TechM's ESG targets and roadmap, which are reviewed every five years. According to the matrix for FY24, TechM is progressing satisfactorily towards achieving its targets within the timeframe set by the ESG roadmap.

- **Ethics & Compliance** Innovation Cybersecurity and Data Privacy
- Corporate Governance
- 5 Talent & Skill Management
- **Customer Relationships**
- 7 Risk Management

- 8 Good Health, Safety & Well-being 15 Energy Management **Economic Performance**
- 10 Stakeholder Relationships
- 11 Employee Engagement
- **12** Corporate Citizenship
- 13 Human Rights
- **14** Climate Change

- **16** Diversity & Inclusion
- **17** Supply Chain Management
- **18** Waste Management
- **19** Water Stewardship
- **20** Biodiversity

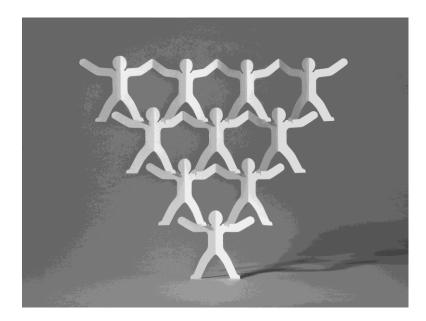
# Our Corporate Governance



TechM's governance practices emphasize a purpose-driven, people-centric, and performance-oriented approach. The governance framework, guided by robust policies and standards, ensures that no conflicts of interest arise among stakeholders. TechM values its investors and shareholders as key members of its family, thus ensuring timely and transparent updates on financial and ESG performance.

# Highlights:

- **Robust Governance Structure:** TechM has established a multi-tier governance structure, assigning clear roles and responsibilities to each constituent.
- **Unitary Board System:** The company follows a Unitary Board system, with a well-balanced Board comprising Executive, Non-Executive, and Independent Directors.
- **BSC Integration:** TechM adopts a Balanced Score Card (BSC) approach to align the goals and objectives, including the climate change and ESG across all the levels.
- **Board Meetings:** The Board met five times during the FY24. The meeting details are provided in Corporate Governance report that forms part of this Annual Report. The maximum interval between any two meetings did not exceed 120 days as prescribed in the Companies Act, 2013 and SEBI.
- **Remuneration:** Nomination and Remuneration Committee looks after the remuneration policies and considers the diversity factors during nomination process. The Committee determines the variable compensation annually based on their individual and organisation performance.



Mohit Joshi was appointed MD & CEO Designate in Mar'23, i.e. 3 months prior to joining the Company, with certain ESOPs granted to him upon joining as per AGM Notice'23 (*Pg. 2 of* 

https://insights.techmahindra.com/investors/tml-agm-notice-fy-2022-23.pdf) wherein he is entitled to a one-time stock option grant of 60% of USD 2.5 mn, to be awarded within the first year of joining, and an annual stock option grant of USD 3.5 mn, vesting in equal installments over 3 years. Consequently, he assumed the role of MD & CEO in Q3'24 as per the Companies Act, 2013.



CEO Compensation		
Value of share held by the CEO (A)	INR 220,889,600.00	
Base Salary of the CEO (B)	INR 139,270,101.00	
Ratio of share ownership to base salary (A/B)	1.586	



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